

# John

| Title:   | Audit Committee  |
|----------|--|
| Date:    | 24 February 2009   |
| Time:    | 4.00pm   |
| Venue    | Committee Room 1, Hove Town Hall   |
| Members: | Councillors: Hamilton (Chairman), Alford, Kitcat, Lainchbury, Oxley, Randall, Simpson, Smith, G Theobald and Watkins (Deputy Chairman) |
| Contact: | Penny Jennings Senior Democratic Services Officer 01273 291065 penny.jennings@brighton-hove.gov.uk                                     |

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# **Democratic Services: Meeting Layout** Cllr Les Democratic Director Lawyer Hamilton Services Officer Cllr Trevor Cllr Alford Christine Simpson Cllr Paul Cllr Jason Lainchbury Kitcat Cllr Brian Cllr Bill Oxley Randall Cllr David Cllr David Smith Watkins Cllr Geoffrey Theobald Members in Attendance Officers in Attendance Press **Public Seating**

### **AGENDA**

Part One Page

### 69. PROCEDURAL BUSINESS

- (a) Declaration of Substitutes Where Councillors are unable to attend a meeting, a substitute Member from the same Political Group may attend, speak and vote in their place for that meeting.
- (b) Declarations of Interest by all Members present of any personal interests in matters on the agenda, the nature of any interest and whether the Members regard the interest as prejudicial under the terms of the Code of Conduct.
- (c) Exclusion of Press and Public To consider whether, in view of the nature of the business to be transacted, or the nature of the proceedings, the press and public should be excluded from the meeting when any of the following items are under consideration.

Note: Any item appearing in Part 2 of the Agenda states in its heading the category under which the information disclosed in the report is exempt from disclosure and therefore not available to the public.

A list and description of the exempt categories is available for public inspection at Brighton and Hove Town Halls.

### 70. MINUTES OF THE PREVIOUS MEETING

1 - 8

Minutes of the meeting held on I6 December 2008 (copy attached).

### 71. CHAIRMAN'S COMMUNICATIONS

### 72. PETITIONS

No petitions received by date of publication.

### 73. PUBLIC QUESTIONS

(The closing date for receipt of public questions is 12 noon on 17 February 2009)

No public questions received by date of publication.

### 74. DEPUTATIONS

(The closing date for receipt of deputations is 12 noon on 17 February 2009)

### **AUDIT COMMITTEE**

No deputations received by date of publication.

### 75. WRITTEN QUESTIONS FROM COUNCILLORS

No written questions have been received.

### 76. LETTERS FROM COUNCILLORS

No letters have been received.

### 77. AUDIT COMMISSION UPDATE REPORT

Representatives from the Audit Commission to report (verbal report to the meeting).

Contact Officer: Grahame Brown Tel:: 020 78281212

Ward Affected: All Wards

### 78. TARGETED BUDGET MANAGEMENT

9 - 48

Report of the Director of Finance and Resources (copy attached).

Note: The report was considered at the Cabinet meeting held on 12

February 2009 and is before the Committee for information.

Contact Officer: Nigel Manvell Tel: 29-3104

Ward Affected: All Wards

### 79. AUDIT AND BUSINESS RISK PROGRESS REPORT

49 - 54

Report of the Director of Finance and Resources (copy attached).

Contact Officer: Jackie Algar Tel: 29-1273

Ward Affected: All Wards

## 80. RISK AND OPPORTUNITY (ROM) UPDATE

Director of Finance & Resources to report (verbal report to the meeting).

Contact Officer: Jackie Algar Tel: 29-1273

Ward Affected: All Wards

### **Part Two**

### 81. PART TWO MINUTES -EXEMPT CATEGORY 3

55 - 58

59 - 88

Non-public minutes of the meeting held on 16 December 2008 (circulated to Members only).

# 82. CORPORATE RISK MANAGEMENT ACTION PLANS FOCUS - EXEMPT CATEGORY 3

Report of the Director of Finance & Resources (circulated to Members only).

Note: The following Corporate Risks will be focused on at the meeting. The relevant officers will be in attendance to give brief presentations and to answer any questions:

CR6, CR7 and CR15.

Contact Officer: Jackie Algar Tel: 29-1273

Ward Affected: All Wards

The City Council actively welcomes members of the public and the press to attend its meetings and holds as many of its meetings as possible in public. Provision is also made on the agendas for public questions to committees and details of how questions can be raised can be found on the website and/or on agendas for the meetings.

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For further details and general enquiries about this meeting contact Penny Jennings, (01273 291065, email penny.jennings@brighton-hove.gov.uk) or email democratic.services@brighton-hove.gov.uk

Date of Publication - Monday, 16 February 2009

# **AUDIT COMMITTEE**

# Agenda Item 70

**Brighton & Hove City Council** 

### **BRIGHTON & HOVE CITY COUNCIL**

### **AUDIT COMMITTEE**

### 4.00pm 16 DECEMBER 2008

### **COMMITTEE ROOM 1, HOVE TOWN HALL**

### **MINUTES**

**Present**: Councillors Hamilton (Chairman), Alford, Kitcat, Mrs A Norman, Pidgeon, Oxley, Randall, Simpson, Simson and Watkins (Deputy Chairman).

### 50. PROCEDURAL BUSINESS

### 50A. Declarations of Substitutes

- 50.1 Councillors Simson, Mrs A Norman and Pidgeon attended in substitution for Councillors Lainchbury, Smith and G Theobald respectively.
- 50B. Declarations of Interest
- 50.2 There were none.

### 50C. Declarations of Interest

- 50.3 The Committee considered whether the press and public should be excluded from the meeting during consideration of any items contained in the agenda, having regard to the nature of the business to be transacted and the nature of the proceedings and the likelihood as to whether, if members of the press and public were present, there would be disclosure to them of confidential or exempt information as defined in Schedule 12A, part 5, Section100A(4)or100(1) of the Local Government Act 1972 (as amended).
- 50.4 **RESOLVED** That the press and public be excluded from the meeting during consideration of Items 66, Non-Public Minutes of the Previous meeting,67,Payroll Audit 2008 and Corporate Risk Management Action Plans : Focus Exempt under Paragraph 3.

### 51. MINUTES OF THE PREVIOUS MEETING

- 51.1 It was noted that the minutes should record that Councillor Mrs Ann Norman had been present at the previous meeting of the Committee.
- 51.2 **RESOLVED –** That subject to the amendment set out above the minutes of the meeting held on 4 November 2008 be approved and signed by the Chairman as a correct record.

### 52. CHAIRMAN'S COMMUNICATIONS

### **Review of Effectiveness of Internal Audit Panel**

- 52.1 The Chairman explained that following the last meeting of the Committee it had been agreed that Councillor Alford would serve as the Conservative Group Member for the first year. Representatives from other groups would rotate. Councillor Watkins had been appointed to serve for 2009/10. A Member from the Green Group would be appointed for 2010 /11.
- 52.3 **RESOLVED** –That the position be noted.
- 53. PETITIONS
- 53.1 There were none.
- 54. PUBLIC QUESTIONS
- 54.1 There were none.
- 55. DEPUTATIONS
- 55.1 There were none.
- 56. LETTERS FROM COUNCILLORS
- 56.1 There were none.
- 57. WRITTEN QUESTIONS FROM COUNCILLORS
- 57.1 There were none.
- 58. AUDIT COMMISSION UPDATE REPORT OF THE AUDIT COMMMISSION
- 58.1 The Committee considered a report of the District Auditor referring to the audit and inspection plan 2008/09 which had been presented to Committee at its meeting in June 2008. The report provided a summary of progress to date on the plan as this work was nearing completion (for copy see minute book).
- 58.2 Councillor Hamilton, the Chairman noted that a scored assessment on the use of resources for the 2007/08 financial year had been completed and that the Commission's detailed framework which focused on the Council's arrangements to ensure that resources were available to support the Council's achievement of its priorities and ability to improve its services had been used. It was anticipated that the scores would be published by the Commission in December 2008. A draft report had been presented to Officers and it was anticipated that this would form the subject of further report to the meeting of the Committee

58.3 Councillor Watkins considered that it was important to note that significant progress had been made since the last update and that therefore by its very nature the report represented a snapshot at a given moment in time rather than the most up to date position.

58.4 **RESOLVED**– That the contents of the report summarising progress to date was noted. Work carried out on the 2007 /08 audit and inspection plan which was nearing completion was also noted.

### 59. AUDIT COMMISSION AUDIT AND INSPECTION PLAN 2008-09 - UPDATE

- 59.1 Mr Brown of the Audit Commission explained that at the time the agenda had been put together it had been anticipated that this matter would form the subject of a separate report to Committee. It had however been possible to encompass that information within the report referred to at Item 58 above. This item was therefore withdrawn.
- 59.2 **RESOLVED –** That the position be noted.

### 60. AUDIT COMMISSION WORKFORCE PLANNING REVIEW OF PROGRESS

- 60.1 The Committee considered a report of the Audit Commission setting out the review of progress made against recommendations made within the Audit Commission's Workforce Planning Report 2005/06(for copy see minute book).
- 60.2 Ms Shergill of the Audit Commission gave a presentation in respect of the main areas for improvement identified and referred to strategies being devised in concert with the relevant departmental heads in order to address them.
- 60.3 It was noted that the main conclusions were set out at Paragraph 8 onwards. Overall it was considered that the Council was putting in place the right building blocks to enable it to meet both present and future challenges. This work had taken some time and had yet to make an impact, but would mean that the Council would be in a stronger position to bridge identified skills gaps or shortages in a strategic way.
- The Assistant Director Improvement and Organisation stated that work was already in train to effect changes across a number of areas with in consultation with Human Resources and that this work was significantly advanced .In addition further areas for improvement had been identified and structures were being put into place to make the necessary changes.
- 60.5 **RESOLVED-** That the content of the report be noted.

### 61. CAA/CPA USE OF RESOURCES UPDATE AND ACTIONS REPORT

61.1 The Committee considered a report of the Director of Finance and Resources which provided information concerning the arrangements for external assessment of the Council's use of resources together with details of planned actions to improve the use of resources (for copy see minute book).

61.2 The Assistant Director, Financial Services explained that the level of progress made reflected that that Council had made significant improvements in its assessment procedures across a number of service areas. The Chairman stated that the improvements in respect of accounting procedures overall was encouraging. These comments were echoed by the Deputy Chairman, Councillor Watkins.

- 61.3 Councillor Randall whilst supporting the review considered that it was and would continue to become increasingly difficult to achieve further rationalisation of Value for money (VFM) targets year on year without this having a potential impact on service delivery. Councillor Kitcat enquired whether in view of the current financial down turn the authority would be able to meet its targets and the consequences should it be unable it do so. It was explained that the Council was able to meet its targets. In answer to questions regarding the Icelandic Bank crisis it was confirmed that the Council had removed its investments some months before the bank's recent difficulties and that the Council had not therefore been exposed to risk. Councillor Mrs Norman considered that the skill of the Council's financial services team in identifying and dealing with this matter should be fully acknowledged.
- 61.4 **RESOLVED** –That the actions undertaken during 2007/08 and 2008/09 to improve use of the Council's resources be noted.

### 62. TARGETED BUDGET MANAGEMENT

- 62.1 The Committee received the report submitted to the meeting of Cabinet on 20 November 2008 by the Director of Finance and Resources setting out the forecast outturn position on the revenue and capital budgets at month 6 (for copy see minute book)
- 62.2 Councillor Randall referred to the fact that the Council's capital receipts had fallen and might fall further and asked what measures were being taken to monitor this and to mitigate against this potential risk. The Risk and Opportunity Manager explained that this had been reflected in the refreshed Corporate Risk Register which was referred to at Item 65 later in the agenda. The Assistant Director, Financial Services stated that notwithstanding the on-going improvements made. It was anticipated that the Council's budgets would become more difficult to manage and that constant re-evaluation would be necessary to maximise interest on its investments. The Council's projected position for the current financial year remained unaffected. Measures were in place to seek to manage the developing situation during the next and subsequent financial years.
- 62.3 Councillor Kitcat sought confirmation regarding the targeted budget savings as set out. Councillor Alford sought clarification regarding why it had been decided that Hanover Housing Association would provide their own independent heating source at Patching Lodge. It was agreed that information would be provided to Councillor Alford.
- 62.4 **RESOLVED–** That the forecast outturn for the General Fund, Section 75 Partnerships and Housing Revenue Account (HRA) for 2008 /09 as at month 6 be noted .The recommendations approved by the Cabinet at their meeting of 20 November 2008 also be noted.

### 63. AUDIT AND ASSURANCE SERVICES PROGRESS REPORT

63.1 The Committee considered a report of the Director of Finance and Resources detailing the outcome of internal audit work completed since the last meeting of the Audit Committee in November 2008. The report also set out the position regarding delivery of the Internal Audit Plan for 2008/09(for copy see minute book).

- 63.2 The Assistant Director, Audit and Assurance explained that the Accounts and Audit Regulations 2006 required every local authority to maintain an adequate and effective system of internal audit. Audit and Assurance Services carried out the work to satisfy this legislative requirement.
- 63.3 The Chairman referred to the level of staff shortages and enquired whether this would affect the department's ability to meet its target. In response the Head of Audit and Assurance explained that it was still anticipated that a level of at least 80% against a target figure would be reached. Councillor Watkins the Deputy Chairman enquired whether the Audit Commission would regard this as a failure or whether current staff vacancy levels would be taken account of. Mr Brown of the Audit Commission stated that he was aware that provisions had been made for unplanned work. It was recognised that there were staffing issues outside the authority's control. Assessments also took account of the quality of work produced. The Head of Audit and Assurance informed the Committee that the Annual Internal Audit Plan was in the process of being reviewed in terms of priorities and it was anticipated that a more comprehensive report would be made to the at its February meeting.
- 63.4 The Chairman enquired whether the Audit Commission required a requisite number of audits to be carried out within a specified period and whether if fewer were completed this would be criticised. The Head of Audit and Assurance responded that this would depend upon whether or not a reduction had been agreed with the Audit Commission.
- 63.5 In answer to questions by Councillors Alford and Randall it was explained that issues relating to difficulties in filling key posts identified were to be addressed as part of resources planning.
- 63.6 **RESOLVED-** That the contents of the report, in particular the status of internal audit work carried out since the last meeting of the Committee be noted.

### 64. ANNUAL GOVERNANCE STATEMENT ACTION PLAN

- 64.1 The Committee considered a report of the Director of Finance and Resources setting out progress made in implementation of actions identified in the Annual Governance Statement 2007/08 (for copy see minute book).
- 64.2 It was noted that the Council had a statutory duty under the Accounts and Audit Regulations 2003 (amended 2006), to publish an Annual Governance Statement. For 2007/08 this had been reviewed and approved by the Committee at its meeting held in June 2008. Good progress had been made during 2008/09 in implementing the action plan which was 60% complete. The Council was considered to be on target to complete 15 of the individual actions by the end of March 2009.

64.3 Councillor Oxley stated that it he was pleased to note the level of progress achieved.

64.4 **RESOLVED-** That the progress made is noted and the Committee has indicated that it is satisfied with the implementation of actions taken and proposed to improvement the Council's governance framework as identified in the Annual Governance Statement 2007/08.

### 65. RISK AND OPPORTUNITY MANAGEMENT (ROM) UPDATE

- 65.1 The Committee considered a report of the Director of Finance and Resources detailing the six monthly update of the Corporate Risk Register, agreed by the Council's Management Team (TMT), on 12 November 2008 (for copy see minute book).
- The Risk and Opportunity Manager explained the TMT reviewed the Corporate Risk Register every six months, in May and November each year and that each time the Corporate Risk Register altered it would be reported to the next scheduled meeting of the Committee. Where two previously reported risks had been merged, the relevant risk maps had also been merged.
- 65.3 The Risk and Opportunity Manager detailed each of the individual risks indicating either that the level of risk remained unaltered at present or the rationale for any change. It was noted that two risks had been removed and that Corporate Risk 15 "Improving Contract Management and Compliance" had reduced from a "red" risk to "amber".
- 65.4 Councillor Simpson referred to the condition survey carried in respect of the Council's housing stock and works required to meet the Decent Homes Standard (DHS) and whether the Audit Commission's earlier comment relating to concern over accuracy of the data of houses which had not met the DHS could warrant a change in the Risk Score as set out in the Corporate Risk Register.
- 65.5 Councillor Randall enquired regarding the timetable for implementation of equal pay and whether money had been set aside for that purpose The Assistant Director, Financial Services explained that the financial implications had been reflected in the offer which had been made.
- 65.6 Councillor Randall also referred to major projects to be undertaken and stating that he considered that it was important to seek to ensure that empty properties e.g., the nurses home at Brighton General Hospital, were re-utilised as far as was practicable. Councillor Watkins referred to the current financial downturn enquiring whether that could have a significant impact on the Council's finances. It was explained that there was a long term strategy in place to address these changes .Generally a "red" financial risk related to a matter where the risk could not be quantified or was unknown .The Risk and Opportunity Manager stated that it was impossible to remove all risks the key issue was that department's were risk aware and that specified actions were in place in order to manage that risk
- 65.7 **RESOLVED** That the Committee note the Corporate Risk Register 2008/09 as updated by The Council's Management Team (TMT) on 12 November 2008 and contained in Appendix 1 to the report.

### **NON-PUBLIC SUMMARY**

| 66. | Non-Public Minutes of the | lleeting held on 4 Nove | ember 2008- Exempt Category 3 |
|-----|---------------------------|-------------------------|-------------------------------|
|-----|---------------------------|-------------------------|-------------------------------|

The Chairman was authorised to sign the non-public minutes of the meeting held on 4 November 2008 as a correct record..

### 67. PAYROLL AUDIT

The Committee received a report for information relative to payroll. audit.

# 68. Corporate Risk Management Action Plans Focus

The Committee considered further areas identified as representing most significant areas of risk and procedures / structures in placer to manage that risk.

| The meeting concluded at | 6.30pm |       |  |
|--------------------------|--------|-------|--|
| Signed                   |        | Chair |  |
|                          |        |       |  |
|                          |        |       |  |
| Dated this               | day of |       |  |

# **AUDIT COMMITTEE**

# Agenda Item 78

**Brighton & Hove City Council** 

Subject: Targeted Budget Management (TBM) Month 9

Date of Meeting: 24 February 2009

Other meeting: Cabinet 12 February 2009

Report of: Interim Director of Finance & Resources

Contact Officer: Name: Nigel Manvell Tel: 29-3104

E-mail: nigel.manvell@brighton-hove.gov.uk

Key Decision: Yes Forward Plan No. CAB 7455

Wards Affected: All

### FOR GENERAL RELEASE

### 1. SUMMARY AND POLICY CONTEXT:

- 1.1 This report sets out the forecast outturn position on the revenue and capital budgets as at the end of December 2008 (month 9).
- 1.2 The council is delivering services within budget and has taken the appropriate measures to manage in-year pressures, including significant unavoidable pressures on the council tax collection fund, energy costs and adult social care budgets. CYPT financial performance is also being managed effectively in a climate of increased national and local focus on children's services and the additional pressure this places on services.
- 1.3 This reflects the council's effective monitoring and control of financial performance and the measures it has taken to ensure better use of public funds, including achieving ambitious efficiency savings of over £5 million and the implementation of council-wide value for money reviews.

### 2. **RECOMMENDATIONS:**

- 2.1 That the Cabinet note the much improved forecast outturn position for the General Fund, which is now forecasting an underspend of £2.133 million.
- 2.2 That the Cabinet note the forecast outturns for the Section 75 Partnerships and Housing Revenue Account (HRA) for 2008/09 as at month 9.
- 2.3 That the Cabinet agree that the net forecast underspend of £1.647 million be added to general reserves to contribute to the Medium Term Financial Strategy and balance out investment income pressures over the next 3 years due to current market conditions.

- 2.4 That an earmarked reserve be set up for the Housing Revenue Account Estate Development Budget and that balances held for the Estate Development Budget at the 1 April 2008, in the HRA reserves are transferred to this earmarked reserve.
- 2.5 That the Cabinet note the forecast outturn position, £0.048 million underspend, on the capital budgets as at month 9.
- 2.6 That the Cabinet approve the following changes to the capital programme:
  Budget re-profiles (Appendix 4)
  Budget variations (Appendix 5)
  Slippage (Appendix 6)

# 3. RELEVANT BACKGROUND INFORMATION/CHRONOLOGY OF KEY EVENTS:

- 3.1 The table below shows the forecast outturn position for council controlled budgets within the general fund, including directorates and centrally managed budgets and the outturn on NHS managed S75 Partnership Services.
- 3.2 The position at month 9 shows that the council is managing within its available resources despite significant in-year pressures relating to the council tax collection fund and Adult Social Care placements. A number of directorate budgets are also under pressure but the forecast position has improved by £1.465 million since month 6, reflecting recovery actions taken to date and overall, directorate budgets are forecasting a slight underspend. The council position continues to be supported by improvements on Centrally Managed Budgets including savings on Insurance Contracts, lower than expected costs of the concessionary fares scheme, and good investment performance on the council's cash balances despite falling interest rates. More detailed explanation of the variances below can be found in Appendix 1.

| Forecast                |                                  | 2008/09 | Forecast | Forecast | Forecast  |
|-------------------------|----------------------------------|---------|----------|----------|-----------|
| Variance                |                                  | Budget  | Outturn  | Variance | Variance  |
| Month 6                 |                                  | Month 9 | Month 9  | Month 9  | Month 9   |
| £'000                   | Directorate                      | £'000   | £'000    | £'000    | %         |
| 532                     | Adult Social Care & Housing      | 42,964  | 43,504   | 540      | 1.3%      |
| 165                     | S75 Learning Disability Services | 22,761  | 23,008   | 247      | 1.1%      |
| 32                      | Children & Young People's Trust  | 52,486  | 51,240   | (1,246)  | -2.4%     |
| -                       | Finance & Resources              | 16,834  | 16,757   | (77)     | -0.5%     |
| (12)                    | Strategy & Governance            | 10,857  | 10,845   | (12)     | -0.1%     |
| 176                     | Environment                      | 39,289  | 39,505   | 216      | 0.5%      |
| 169                     | Cultural Services                | 13,445  | 13,602   | 157      | 1.2%      |
| 1,062                   | Sub Total                        | 198,636 | 198,461  | (175)    | -0.1%     |
| 1,460                   | Collection Fund                  | -       | 1,445    | 1,445    | 0.0%      |
| (3,190)                 | Centrally Managed Budgets        | 21,488  | 18,085   | (3,403)  | -15.8%    |
| (668)                   | Total Council Controlled Budgets | 220,124 | 217,991  | (2,133)  | -1.0%     |
| 0.1.1                   | AULO To al consend OZE O         | 44.004  | 44777    | 400      | 0.407     |
|                         |                                  | ,       |          |          | 3.4%      |
| (24)                    | Total Overall Position           | 234,415 | 232,768  | (1,647)  | -0.7%     |
| (3,190)<br>(668)<br>644 | Centrally Managed Budgets        |         | 18,085   | (3,403)  | -15<br>-1 |

3.3 The Total Council Controlled Budgets line in the above table represents the total current forecast in respect of the council's General Fund. This includes all directorate budgets, centrally managed budgets and council-managed Section 75 services. The NHS Trust-managed Section 75 Services line represents those services for which local NHS Trusts act as the Host Provider under Section 75 Agreements. Services are managed by Sussex Partnership Trust and South Downs Health Trust and include health and social care services for Adult Mental Health, Older People Mental Health, Substance Misuse, AIDS/HIV, Intermediate Care and Community Equipment. The financial risk for these services generally lies with the relevant provider Trust but where overspending is due to commissioning changes (e.g. increased demand) there may be a shared risk to the council as joint commissioner. The forecast outturn on the HRA is as follows:

| Forecast                      | 2008/09  | Forecast | Forecast | Variance |
|-------------------------------|----------|----------|----------|----------|
| Variance                      | Budget   | Outturn  | Variance | Month 9  |
| Month 6                       | Month 9  | Month 9  | Month 9  | %        |
| £'000 Housing Revenue Account | £'000    | £'000    | £'000    |          |
| (74) Expenditure              | 47,082   | 46,797   | (285)    | -0.6%    |
| (266) Income                  | (46,832) | (46,920) | (88)     | -0.2%    |
| (340) Total                   | 250      | (123)    | (373)    |          |

### **Corporate Critical Budgets**

3.4 Targeted Budget Management (TBM) is based on the principles that effective financial monitoring of all budgets is important. However, there are a small number of budgets with the potential to have a material impact on the council's overall financial position. These are significant budgets where demand or activity is

difficult to predict with certainty and where relatively small changes in demand can have significant financial implications for the council's budget strategy. These therefore undergo more frequent, timely and detailed analysis. Set out below is the forecast outturn position on the corporate critical budgets.

| Forecast | -                                | 2008/09 | Forecast | Forecast | Forecast |
|----------|----------------------------------|---------|----------|----------|----------|
| Variance |                                  | Budget  | Outturn  | Variance | Variance |
| Month 6  |                                  | Month 9 | Month 9  | Month 9  | Month 9  |
| £'000    | Corporate Critical               | £'000   | £'000    | £'000    | %        |
| (281)    | Child Agency & In House          | 21,912  | 20,940   | (972)    | -4.4%    |
| 160      | Sustainable Transport            | (533)   | (349)    | 184      | 34.5%    |
| (560)    | Housing Benefits                 | 154,396 | 153,836  | (560)    | -0.4%    |
| 600      | Land Charges Income              | (957)   | (357)    | 600      | 62.7%    |
| (1,820)  | Concessionary Fares              | 9,158   | 7,225    | (1,933)  | -21.1%   |
| 873      | Community Care                   | 21,121  | 21,992   | 871      | 4.1%     |
| 165      | Section 75 Learning Disabilities | 22,761  | 23,008   | 247      | 1.1%     |
| 1,460    | Collection Fund                  | -       | 1,445    | 1,445    | 0.0%     |
| 597      | Total Council Controlled         | 227,858 | 227,740  | (118)    | -0.1%    |
|          |                                  | =       | -        | _        |          |
| 175      | S75 NHS & Community Care         | 14,291  | 14,777   | 486      | 3.4%     |
| 772      | Total Corporate Criticals        | 242,149 | 242,517  | 368      | 0.2%     |

3.5 The key activity data for each of the corporate critical budgets is detailed in Appendix 2. Note that the analysis in Appendix 2 will not always match exactly the outturn variances shown in the table above, due to a number of different elements that can affect the outturn. The Appendix is designed to highlight the key underlying activity data that is having the most significant effect on the forecast. Narrative explanations regarding the projections are contained within the individual directorate forecasts contained in Appendix 1.

### **Efficiency Savings**

- 3.6 The Comprehensive Spending Review 2007 assumes that, nationally, local authorities will deliver 3% cash releasing gains year-on-year. Progress made by authorities will be reported via the new National Indicator NI 179 'Value for Money: total net value of ongoing cash-releasing gains that have impacted since the start of the 2008/09 financial year'.
- 3.7 The national requirement to produce 3% cash releasing gains is reflected in the Medium Term Financial Strategy approved by Cabinet in June. Appendix 3 to this report summarises the efficiency savings agreed as part of the 2008/09 budget process and current progress against their achievement. Variances to the agreed efficiencies are included in the directorate forecasts.

### Impact on the Medium Term Financial Strategy (MTFS)

3.8 The MTFS assumes a breakeven outturn position for 2008/09 on general fund budgets, the current forecast is an underspend of £2.133 million, which will

contribute to reserves. A full review of the reserves position is included in the General Fund Budget Report elsewhere on this agenda. However, it should be noted that future levels of investment interest are expected to be significantly reduced and any surplus reserves will be needed to meet this shortfall.

### **Estates Development Budget**

3.9 Currently, resources that are approved for Estates Development are held within the total HRA reserves, prior to spending. A new earmarked reserve for EDB (Estates Development Budget) expenditure will improve clarity by separating out the EDB funds available for use. EBD balances as at 1 April 2008 totalled £0.707 million.

### Capital Budget 2008/09

- 3.10 This part of the report gives Members details of the capital programme budget position for 2008/09.
- 3.11 On 28 February 2008, Budget Council considered a capital investment programme report for the financial year 2008/09 and agreed a capital investment programme of £54.799 million. Some of this expenditure related to schemes already live, while some schemes have been approved in detail since that meeting.
- 3.12 The following table shows the currently approved capital budget.

|   | 2008/09 |
|---|---------|
|   | Budget  |
|   | £'000   |
| Slippage brought forward from 2007/08 approved 12 June 2008 | 1,407   |
| Capital Investment Programme (approved at Budget Council)   | 54,799  |
| Changes to the Capital Budget since approval                | 2,669   |
| Total Capital Budget 2008-09 as at month 9                  | 58,875  |

3.13 Where schemes are forecast to exceed their budget, budget holders must identify additional resources to finance the shortfall. Forecast overspends of greater than £0.050 million or 10% of the original budget are required to be reported back to Members, either in detailed reports or through this capital monitoring report. Scheme delays or 'slippage' are also monitored in an effort to ensure schemes are delivered not only on budget, but also on time. Where a scheme is forecast to slip by £0.050 million or more, the budget holder will report back to Members, on the amount and the impact of the delay on service delivery.

### **Capital Forecast Outturn**

3.14 A number of changes are proposed to the capital programme as follows: budget reprofile requests are proposed and summarised in Appendix 4; variation requests to the capital budgets are contained in Appendix 5 and slippage forecasts of over £50,000 are listed in Appendix 6. A summary of the proposed changes are shown in the table below.

| Capital Forecast                | 2008/09<br>Budget | Budget<br>Reprofiles | Budget<br>Variations | Amended<br>Budget | Forecast<br>Outturn | Slippage | Forecast<br>Variance |
|---------------------------------|-------------------|----------------------|----------------------|-------------------|---------------------|----------|----------------------|
| Directorate                     | £'000             | £'000                | £'000                | £'000             | £'000               | £'000    | £'000                |
| Strategy & Governance           | 910               | (800)                |                      | 110               | 110                 | -        | -                    |
| Cultural Services               | 2,079             | (336)                |                      | 1,743             | 1,623               | 120      | -                    |
| Finance & Resources             | 7,132             | (1,103)              | 278                  | 6,307             | 6,271               | 36       | -                    |
| Adult Social Care & Housing     | 9,979             | (1,422)              |                      | 8,557             | 8,557               | -        | -                    |
| Housing Revenue Account (HRA)   | 14,167            | (578)                | (943)                | 12,646            | 12,561              | 85       | -                    |
| Children & Young People's Trust | 8,930             | 43                   | 316                  | 9,289             | 8,754               | 521      | (14)                 |
| Environment                     | 15,678            | (1,698)              |                      | 13,980            | 13,946              | -        | (34)                 |
| Total Council Budgets           | 58,875            | (5,894)              | (349)                | 52,632            | 51,822              | 762      | (48)                 |

3.15 The HRA forecast includes a transfer of £0.904 million of expenditure and budget from the capital programme to revenue following an analysis of the spend. It is not always possible to identify the appropriate split between capital and revenue expenditure for these projects at budget setting time until the programme is underway during the year, more detail can be found in Appendix 5.

### **Budget Reprofiling**

3.16 Delays have been identified in some projects due to factors outside of our control. Appendix 5 provides details of the reasons and asks Members to agree to the reprofiling of the budget, which in most cases will result in the resources being moved from this year's capital programme to the next.

### **Capital Slippage**

3.17 Project managers have forecast that £0.762 million of the capital budget may slip into the next financial year. £0.521 million relates to devolved school budgets – budgets over which schools control the timing of the expenditure. The net slippage on the directly controlled budgets therefore amounts to £0.241 million, or 0.46% of the budget.

### Prudential indicator for capital expenditure

- 3.18 Each year, the council sets a number of prudential indicators that show its capital investment plans are affordable and that borrowing levels are sustainable and prudent. For 2008/09, these were set by the council on 28 February 2008. One of these indicators is 'capital expenditure' and in February the council set this at £54.799 million for 2008/09. This indicator helps us to demonstrate that our capital expenditure plans are affordable.
- 3.19 The Capital Investment Programme report, also approved in February, demonstrated how it was fully funded and affordable. The revenue effects of this programme were fully considered as part of the revenue budget setting process.

### **Capital Receipts**

Capital receipts are used to support the capital programme. For 2008/09 the programme is fully funded, however, any changes to the level of receipts during the year will impact on future years' capital programmes. Capital receipts (excluding housing) were estimated to be £2.6m. Currently, £1.8m has been

received including the final balance on Royal York Building, the sale of 12 St. Georges Place and the sale of 24 Windlesham Road. This leaves £0.8m of receipts to be achieved during the rest of the financial year. Assets are actively being marketed to achieve the level of receipts budgeted for.

The level of sales of council homes through 'right to buy' has been severely affected by the current market conditions in house prices generally and the higher cost and availability of mortgages in the current economic climate. The Government receive 75% of the proceeds of 'right to buy sales'; the remaining 25% is retained by the council and used to fund the capital programme. Budget Council previously agreed that the first £0.5m of 'right to buy' sales would be used to finance support for major projects with the remainder being available to support investment in housing. The estimated useable receipts for 'right to buy' sales were £1 million for this financial year, however, on current projections this is now forecast to be at £0.18 million for the year. The shortfall of funding for the projected investment in housing is now being met from HRA revenue reserves. The reduction in receipts will impact on the level of investment in future years for corporate funds such as the Strategic Investment Fund, Asset Management Fund and ICT Fund. If there are no other compensating receipts generated and the current trend for 'right to buy' sales continues the capital strategy will need to be reviewed and the consequences of the review will be reported within the Capital Investment Programme report due to Cabinet in February 2009.

### **Comments by the Director of Finance & Resources**

The forecast outturn position on the revenue budget shows a further improvement since month 6. Given the potential pressures next year including equal pay, energy costs and the impact of demographic changes and the economic climate, directorates are required to maintain downward pressure on costs for the remainder of the year.

The full implications of the forecast position on the 2009/10 budget and the Medium Term Financial Strategy are set out in the General Fund Revenue Budget Report to Overview & Scrutiny Committee, Cabinet and Full Council.

### 4. CONSULTATION

4.1 No specific consultation was undertaken in relation to this report.

### 5. FINANCIAL & OTHER IMPLICATIONS:

### Financial Implications:

5.1 The financial implications are covered in the main body of the report.

Finance office consulted: Nigel Manvell Date: 19/01/09

### Legal Implications:

5.2 In reaching its decisions in relation to its budget, the Council needs to have regard to a number of general points. It must provide the services, which, statutorily, it is obliged to provide. Where there is power to provide services, rather than a duty, it

has a discretion to provide such services. It must observe its other legal duties, such as the duty to achieve best value and comply with the Human Rights Act 1998. It must act in accordance with its general fiduciary duties to its Council Tax payers to act with financial prudence. Finally, it must bear in mind the reserve powers of the Secretary of State under the Local Government Act 1999 to limit Council Tax & precepts.

Lawyer consulted: Oliver Dixon Date: 19/01/09

### Equalities Implications:

5.3 There are no direct equalities implications arising from this report.

**Sustainability Implications:** 

5.4 There are no direct sustainability implications arising from this report.

Crime & Disorder Implications:

5.5 There are no direct crime & disorder implications arising from this report

Risk & Opportunity Management Implications:

5.6 The council's revenue budget and Medium Term Financial Strategy contain risk provisions to accommodate emergency spending, even out cash flow movements and/or meet exceptional items. The council maintains a working balance of £9 million to mitigate these risks as recommended by the Audit Commission and Chartered Institute of Public Finance & Accountancy (CIPFA). The council also maintains other general and earmarked reserves and contingencies to cover specific project or contractual risks and commitments.

### Corporate / Citywide Implications:

5.7 The Council's financial position impacts on levels of Council Tax and service levels and therefore has citywide implications.

### 6. EVALUATION OF ANY ALTERNATIVE OPTION(S):

6.1 The forecast outturn position on council controlled budgets is an underspend of £2.133 million, any underspend will be added to unallocated general reserves unless approval is given to allocate funds to specific reserves or contingencies.

### 7. REASONS FOR REPORT RECOMMENDATIONS

- 7.1 Budget monitoring is a key element of good financial management, which is necessary in order for the council to maintain financial stability and operate effectively.
- 7.2 The capital budget changes are necessary to maintain effective financial management.

# **SUPPORTING DOCUMENTATION**

# Appendices:

- 1. Directorate Revenue Outturn Forecasts
- 2. Corporate Critical Budgets Activity Data
- 3. Progress Against the Achievement of the 2008/09 Efficiency Savings
- 4. Proposed Capital Budget Reprofile Requests
- 5. Proposed Capital Budget Variations
- 6. Proposed Capital Slippage

### **Documents in Members' Rooms**

None

# **Background Documents**

None

### **Adult Social Care & Housing**

| Forecast |                   | 2008/09 | Forcoast | Forecast | Forcoast |
|----------|-------------------|---------|----------|----------|----------|
| Forecasi |                   | 2006/09 | rulecasi | ruiecasi | rulecasi |
| Variance | Division          | Budget  | Outturn  | Variance | Variance |
| Month 6  |                   | Month 9 | Month 9  | Month 9  | Month 9  |
| £'000    |                   | £'000   | £'000    | £'000    | %        |
| _        | Housing Strategy  | 4,819   | 4,819    | -        | 0.0%     |
| 532      | Adult Social Care | 38,145  | 38,685   | 540      | 1.4%     |
| 532      | Total             | 42,964  | 43,504   | 540      | 1.3%     |

### **Explanation of Key Variances**

Adult Social Care is forecasting an overspend of £0.540 million. The corporate critical community care budget is forecasting an overspend of £0.871 million, which has stabilised since month 6. Significant demand increases are being managed across Older People and Physical Disability Services.

Older People Services are forecasting an overspend of £0.134 million, due to additional client numbers. However, the average unit cost has improved due to a shift in the balance of clients from long term nursing and residential care to home care.

The Physical Disability Services forecast overspend is £0.737 million. Estimating demand for community care services is difficult as there are often peaks and troughs in demand. In addition, the budget process requires that demand is usually estimated around October of the previous year and commissioners will therefore base estimates on a combination of activity at that time together with an analysis of the medium term trend. If demand changes significantly during the period October to March or if planned recovery action or other measures to contain demand are not achieved in full, this can therefore mean that the budget for the following year becomes out of step with activity (demand). This situation occurred in 2007/08 where high levels of growth in demand for Physical Disabilities services meant that the budget was insufficient to cover the number of clients receiving services. A recovery plan was put in place in 2007/08 to reduce costs and contain demand. This was taken into account in assessing levels of demand for setting the 2008/09 budget. In the event, there was a shortfall in the recovery plan in 2007/08, although the budget was balanced by other measures, and there has been further unexpected growth in 2008/09 on both service areas. These two factors have resulted in the current budget pressures.

The overspend on the corporate critical budgets is partly offset by £0.200 million of grant funding being used on Older People – Mainstream Services. A saving is also forecast on Service Strategy & Regulation of £0.201 million, due in the main to a reduction in the forecast spend on jointly funded staff.

Close monitoring of placement budgets will continue and further potential savings and/or alternative use of external funding are being explored to continue to improve the budget position.

### **Children & Young People's Trust**

| Forecast |                                    | 2008/09 | Forecast | Forecast | Forecast |
|----------|------------------------------------|---------|----------|----------|----------|
| Variance | Division                           | Budget  | Outturn  | Variance | Variance |
| Month 6  |                                    | Month 9 | Month 9  | Month 9  | Month 9  |
| £'000    |                                    | £'000   | £'000    | £'000    | %        |
| 468      | East, Early Years & NHS Comm Servs | 11,428  | 11,799   | 371      | 3.2%     |
| 351      | Central Area & School Support      | (8,497) | (8,191)  | 306      | 3.6%     |
| -        | Learning & Schools                 | 9,173   | 9,076    | (97)     | -1.1%    |
| (155)    | West Area & Youth Support          | 8,922   | 8,580    | (342)    | -3.8%    |
| (560)    | Specialist Services                | 30,304  | 28,852   | (1,452)  | -4.8%    |
| (20)     | Quality & Performance              | 1,156   | 1,124    | (32)     | -2.8%    |
| (52)     | Vacancy Management                 | -       | -        | -        | 0.0%     |
| 32       | Total                              | 52,486  | 51,240   | (1,246)  | -2.4%    |

### **Explanation of Key Variances**

The corporate critical budget of Child Agency Placements and In House Placements is forecasting an underspend of £0.972 million, an improvement of £0.691 million since month 6. A key reason for the improvement has been a fall in the number of placements by 27. Although, this is a relatively small reduction, individually cases can be high cost and modest reductions can result in significant financial savings. However, the reverse is also true and the 2009/10 budget strategy will reflect this risk in the light of the current national focus on Children's Services. The main overall variances are due to underspends on Residential Agency placements<sup>1</sup> of £0.685 million and In-house placements<sup>2</sup> of £0.445 million. This performance is a good achievement in the light of the heightened national and local focus on children's services which is placing pressure on services.

Other variances within the directorate are underspends on Area Social Care Teams of £0.260 million due to staff vacancies and £0.150 million on legal fees. The main overspend relates to preventative payments to homeless families of £0.214 million. There are also additional costs of £0.151 million relating to the Falmer Academy development.

<sup>&</sup>lt;sup>1</sup> Forecast FTE placements of 35 which is 6 less than budgeted for but with a weekly unit cost £40 above budget

<sup>&</sup>lt;sup>2</sup> Forecast FTE placements 4 below the budgeted level and with **pn**eekly unit cost that is £22 below budget

### Finance & Resources

| Forecast |                   | 2008/09 | Forecast | Forecast | Forecast |
|----------|-------------------|---------|----------|----------|----------|
| Variance | Division          | Budget  | Outturn  | Variance | Variance |
| Month 6  |                   | Month 9 | Month 9  | Month 9  | Month 9  |
| £'000    |                   | £'000   | £'000    | £'000    | %        |
| (66)     | Finance           | 6,062   | 5,853    | (209)    | -3.4%    |
| (21)     | ICT               | 5,427   | 5,427    | -        | 0.0%     |
| 79       | Customer Services | 3,466   | 3,573    | 107      | 3.1%     |
| 8        | Property & Design | 1,879   | 1,904    | 25       | 1.3%     |
| -        | Total             | 16,834  | 16,757   | (77)     | -0.5%    |

### **Explanation of Key Variances**

Finance is forecasting an underspend of £0.209 million due to vacancy management savings caused by higher than normal staff turnover.

Customer Services is forecasting an overspend of £0.107 million, the main reasons are as follows:

- The corporate critical housing benefits budget is forecasting an underspend of £0.560 million due to local authority errors being contained below the lower threshold which generates additional subsidy and increased overpayment recovery on non council housing rent rebates.
- The Land Charges income budget is also a corporate critical budget and is forecasting a £0.600 million shortfall. The continuing downturn in the housing market has dramatically reduced the overall number of searches undertaken and there is also a continuing increase in the proportion of searches being undertaken as personal searches for which the council receives a much lower fee.

# **Strategy & Governance**

| Forecast |                             | 2008/09 | Forecast | Forecast | Forecast |
|----------|-----------------------------|---------|----------|----------|----------|
| Variance | Division                    | Budget  | Outturn  | Variance | Variance |
| Month 6  |                             | Month 9 | Month 9  | Month 9  | Month 9  |
| £'000    |                             | £'000   | £'000    | £'000    | %        |
| -        | Improvement & Organ Devel   | 1,705   | 1,705    | -        | 0.0%     |
| (2)      | Legal & Democratic Services | 3,160   | 3,160    | -        | 0.0%     |
| -        | Policy Unit                 | 831     | 831      | -        | 0.0%     |
| (6)      | Human Resources             | 4,176   | 4,168    | (8)      | -0.2%    |
| (2)      | Executive Office            | 395     | 393      | (2)      | -0.5%    |
| (2)      | Communications              | 590     | 588      | (2)      | -0.3%    |
| (12)     | Total                       | 10,857  | 10,845   | (12)     | -0.1%    |

# **Explanation of Key Variances**

There has been no change to the outturn variance since the last quarter, the directorate is funding all in year service pressures through efficiency savings.

### **Environment**

| Forecast |                       | 2008/09 | Forecast | Forecast | Forecast |
|----------|-----------------------|---------|----------|----------|----------|
| Variance |                       | Budget  | Outturn  | Variance | Variance |
| Month 6  | Division              | Month 9 | Month 9  | Month 9  | Month 9  |
| £'000    |                       | £'000   | £'000    | £'000    | %        |
| (200)    | City Services         | 30,292  | 30,092   | (200)    | -0.7%    |
| 98       | Sport & Leisure       | 1,667   | 1,806    | 139      | 8.3%     |
| 160      | Sustainable Transport | (533)   | (349)    | 184      | 34.5%    |
| (40)     | Public Safety         | 5,767   | 5,655    | (112)    | -1.9%    |
| 158      | City Planning         | 2,096   | 2,301    | 205      | 9.8%     |
| 176      | Total                 | 39,289  | 39,505   | 216      | 0.5%     |
|          |                       |         |          |          |          |

### **Explanation of Key Variances**

City Services is forecasting an underspend of £0.200 million due to a reduction in vehicle costs and a part year saving on the Park Ranger posts that have now been recruited too.

Sport & Leisure Services are forecasting an overspend due to a continued difficulty in achieving income targets on Golf Courses and King Alfred due to a downturn in usage, and utility costs pressure at the King Alfred Leisure Centre; these are being partly offset by vacancy management savings.

The total forecast for Sustainable Transport is an overspend of £0.184 million, a slight deterioration of £0.024 million since month 6. The variance can be analysed as follows:

- Penalty charge income is forecast to be £0.190 million below budget. This is an
  improvement since month 6 of £0.165 million. The forecast number of notices
  issued has remained constant but the average receipt per notice has increased
  slightly. The changes introduced by the Traffic Management Act made it very
  difficult to accurately predict what the average figure would be per notice due to
  the tiered structured of the penalties and the charge can also differ dependent on
  how soon the debt is settled.
- Income from all on-street and off-street parking and permit income is forecast to come close to break even with a slight deficit forecast of £0.030 million. There has been a slight reduction in expected usage in the last couple of months, which could be as a consequence of the current economic downturn, which is affecting all sectors of the economy. The situation will be monitored closely over the coming months.
- Other expenditure is forecast to exceed budget by £0.144 million, an improvement
  of £0.067 million since month 6 due to tight spending constraints to assist the
  overall directorate position. The main variance is an overspend on energy costs of
  £0.188 million following the contract relet for street lighting and traffic signals.

City Planning is forecasting an overspend due to loss of Planning Delivery Grant. The settlement was confirmed in August and is £0.250 million lower than expected. Measures have been taken to contain the pressure to £0.125 million in the current year. Development Control is also forecasting an overspend of £0.076 million.

The directorate will continue to apply financial management processes (e.g. vacancy management) to ensure that spending is tightly controlled and can contribute to achieving financial balance.

### **Cultural Services**

| Forecast |                            | 2008/09 | Forecast | Forecast | Forecast |
|----------|----------------------------|---------|----------|----------|----------|
| Variance | ance <b>Division</b>       |         | Outturn  | Variance | Variance |
| Month 6  |                            | Month 9 | Month 9  | Month 9  | Month 9  |
| £'000    |                            | £'000   | £'000    | £'000    | %        |
| (9)      | City Marketing             | 1,834   | 1,841    | 7        | 0.4%     |
| 41       | Libraries                  | 4,081   | 4,122    | 41       | 1.0%     |
| 146      | Museums                    | 2,183   | 2,329    | 146      | 6.7%     |
| -        | Arts & Creative Industries | 1,615   | 1,615    | -        | 0.0%     |
| (9)      | Economic Devlpmnt & Regen  | 3,551   | 3,514    | (37)     | -1.0%    |
| =        | Major Projects & Venues    | 181     | 181      | -        | 0.0%     |
| 169      | Total                      | 13,445  | 13,602   | 157      | 1.2%     |

### **Explanation of Key Variances**

The forecast remains relatively unchanged since last quarter.

The main variance relates to an overspend in the Museums Service due to a shortfall against income targets on admissions, retail and functions and an overspend on energy costs. The variance is being partly offset by vacancy management and other savings. These measures will continue to be applied for the remainder of the year to attempt to offset cost pressures.

### **Centrally Managed Budgets**

| Forecast                      | 2008/09 | Forecast | Forecast | Forecast |
|-------------------------------|---------|----------|----------|----------|
| Variance <b>Division</b>      | Budget  | Outturn  | Variance | Variance |
| Month 6                       | Month 9 | Month 9  | Month 9  | Month 9  |
| £'000                         | £'000   | £'000    | £'000    | %        |
| (350) Bulk Insurance Premia   | 2,781   | 2,431    | (350)    | -12.6%   |
| (1,820) Concessionary Fares   | 9,158   | 7,225    | (1,933)  | -21.1%   |
| (800) Capital Financing Costs | 7,929   | 7,029    | (900)    | -11.4%   |
| - Levies & Precepts           | 192     | 192      | -        | 0.0%     |
| (220) Other Corporate Items   | 1,428   | 1,208    | (220)    | -15.4%   |
| (3,190) Total                 | 21,488  | 18,085   | (3,403)  | -15.8%   |

# **Explanation of Key Variances**

The bulk insurance premia underspend is due in the main to a saving on the renewal of the insurance contract. And there have been fewer insurance claim payments made than anticipated during the summer.

The concessionary fares underspend is due to a successful legal challenge against the reimbursement rate originally set by the Department for Transport and a lower than expected rise in the number of concessionary fare trips.

The Capital Financing Costs projection is an underspend of £0.900 million, an increase of £0.100 million on the reported figure at month 6. The main reason for the underspend is higher investment income driven by higher cash flow balances.

Other Corporate Items are forecast to underspend by £0.220 million. This is a combination of a one-off contingency for energy costs in 2008-09 and recurrent funding set aside for the closure of Carlton Hill car park as part of the Circus Street development which will also not be required in this financial year.

### **Section 75 Partnerships**

| Forecast |                             | 2008/09 | Forecast | Forecast | Forecast |
|----------|-----------------------------|---------|----------|----------|----------|
| Variance | Division                    | Budget  | Outturn  | Variance | Variance |
| Month 6  |                             | Month 9 | Month 9  | Month 9  | Month 9  |
| £'000    |                             | £'000   | £'000    | £'000    | %        |
| 165      | Council managed S75 Servs   | 22,761  | 23,008   | 247      | 1.1%     |
| 644      | NHS Trust managed S75 Servs | 14,291  | 14,777   | 486      | 3.4%     |
| 809      | Total S75                   | 37,052  | 37,785   | 733      | 2.0%     |

### **Explanation of Key Variances**

Council managed S75 services (Learning Disability Services) are forecasting an overspend of £0.247 million. There is a pressure of £0.064 million on the community care budget and £0.183 million on in-house services due to staffing pressures and income shortfall on housing benefit/supporting people. Opportunities for further savings with the financial recovery plan continue to be explored together with continuing reviews, with the PCT, of sources of funding for placements.

NHS Trust managed S75 Services are forecasting an overspend of £0.486 million, due to two areas:

- Sussex Partnership Trust (SPT) Mental Health & Substance Misuse are forecasting an overspend of £0.475 million, an improvement of £0.158 million since month 6. The PCT have advised that all of the SPT 2007/08 carry forward of £0.799 million is required to pump prime health initiatives including the Access to Psychological Therapies health initiative. SPT is developing a financial recovery plan but much of this is not yet costed and only limited amounts (£0.101 million) is currently assessed as achievable in this financial year. SPT have agreed ro meet the first £0.300 million of any overspend, reducing the risk to the Council to £0.175 million. The other main pressures are within Adult Mental Health due to increased demand and high cost placements within Nursing Care.
- Sussex Downs Health Trust HIV/AIDS, Intermediate Care and the Integrated Community Equipment Store (ICES) are forecasting an overspend of £0.011 million.

### **Housing Revenue Account (HRA)**

| Forecast |                                 | 2008/09  | Forecast | Forecast | Forecast |
|----------|---------------------------------|----------|----------|----------|----------|
| Variance |                                 |          | Outturn  |          | Variance |
|          |                                 | Budget   |          |          |          |
| Month 6  |                                 | Month 9  | Month 9  | Month 9  | Month 9  |
| £'000    | Housing Revenue Account         | £'000    | £'000    | £'000    | %        |
| (379)    | Employees                       | 9,044    | 8,661    | (383)    | -4.2%    |
| 107      | Premises – Repair               | 11,742   | 11,760   | 18       | 0.2%     |
| 164      | Premises – Other                | 2,923    | 2,952    | 29       | 1.0%     |
| (85)     | (85) Transport & Supplies       |          | 2,088    | (69)     | -3.2%    |
| 19       | 19 Support Services             |          | 2,320    | 20       | 0.9%     |
| 80       | Revenue contribution to capital | 2,481    | 2,561    | 80       | 3.2%     |
| (33)     | Capital Financing Costs         | 4,941    | 4,908    | (33)     | -0.7%    |
| 53       | Subsidy Payable                 | 11,494   | 11,547   | 53       | 0.5%     |
| (74)     | Net Expenditure                 | 47,082   | 46,797   | (285)    | -0.6%    |
| (83)     | Dwelling Rents (net)            | (40,478) | (40,561) | (83)     | -0.2%    |
| (2)      | Other rent                      | (1,209)  | (1,211)  | (2)      | -0.2%    |
| (241)    | Service Charges                 | (3,433)  | (3,533)  | (100)    | -2.9%    |
| (9)      | Supporting People               | (550)    | (547)    | 3        | 0.5%     |
| E        | Other recharges & interest      | (1,162)  | (1,068)  | 94       | 8.1%     |
| (266)    | Net Income                      | (46,832) | (46,920) | (88)     | -0.2%    |
| (340)    | Total                           | 250      | (123)    | (373)    |          |

### **Explanation of Key Variances**

The forecast spend has reduced by £0.033 million compared to the Month 6 forecast and is now projected to underspend by £0.373 million by year end.

Salary costs are projected to underspend by £0.383 million from vacancy management pending reviews to be implemented as part of the Housing Management Improvement Programme, together with a £0.060 million provision for the implementation of single status.

The premises repairs budgets are now projected to overspend by £0.018 million and the forecast includes the following variances:

- An overspend of £0.100 million (1.8% of total £5.6 million budget) for the responsive repairs contract based on an improved forecasting methodology.
- The empty property repair costs overspend has increased by £0.050 million to £0.250 million due to an increase in the average cost of repair per property from £2,300 to £2,600 compared to the last year. These works will be operating through the open book process from December 2008 which will enable officers to work with partners to use transparent information to achieve unit cost reductions.
- An underspend on service contracts of £0.232 million due to continuing with the
  existing contracts, which have a lower specification than the new contracts, the
  costs of which have been budgeted for and will be let in 2009/10.
- An underspend of £0.100 million for cyclical decorations as more works were capitalised than anticipated.

### Appendix 1

A budget virement of £0.140 million has been actioned reducing the 'Premises – Other' and 'Service Charges' variations. The virement has been actioned as reported in the TBM 6 Cabinet report in order to increase the gas contract expenditure budget and associated heating charges to tenants income budget to reflect the contract price increases.

Within Transport & Supplies a reduction in the use of consultants in respect of inspections to gas installation works has resulted in a underspend of £0.140 million which is partly offset by Estate Services vehicle replacement costs of £0.080 million.

The income budget for service charges is projected to overachieve by £0.100 million in respect of leaseholder service charges, due to costs for recharging being greater than anticipated at budget setting.

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| Disability Respite Independent Foster Agency (IFA) Residential Agency Secure Accommodation  Num Num                   | mber of children | Indicator  Cost per week  Cost per week  Cost per week | Activity  8.0 n/a | Unit Cost/<br>Income<br>£ | Budget<br>£   | Activity   | Unit Cost/<br>Income<br>£ | Actual<br>£   | Activity  | Unit Cost/<br>Income<br>£ | Variance to<br>Budget    |
|---|---|--|-------------------|---------------------------|---------------|------------|---------------------------|---------------|-----------|---------------------------|--------------------------|
| Disability Agency Disability Respite Independent Foster Agency (IFA) Residential Agency Secure Accommodation  Num Num | mber of children<br>mber of children<br>mber of children  | Cost per week  |                   | £                         | £             |            |                           | £             |           |                           |                          |
| Disability Agency Disability Respite Independent Foster Agency (IFA) Residential Agency Secure Accommodation  Num Num | mber of children<br>mber of children<br>mber of children  | Cost per week  |                   |                           | £             |            | £                         | £             |           | £                         |                          |
| Disability Agency Disability Respite Independent Foster Agency (IFA) Residential Agency Secure Accommodation  Num Num | mber of children<br>mber of children<br>mber of children  | Cost per week  |                   | 4 000                     |               |            |                           |               |           | _~                        | £                        |
| Disability Agency Disability Respite Independent Foster Agency (IFA) Residential Agency Secure Accommodation  Num Num | mber of children<br>mber of children<br>mber of children  | Cost per week  |                   | 4 000                     |               |            |                           |               |           |                           |                          |
| Disability Respite Independent Foster Agency (IFA) Residential Agency Secure Accommodation  Num                       | mber of children<br>mber of children  | Cost per week  |                   | 1,822                     | 757,900       | 7.6        | 2,223                     | 883,400       | (0.4)     | 402                       | 125,500                  |
| Residential Agency Num Secure Accommodation Num   | mber of children<br>mber of children  |  |                   | n/a                       | 138,000       | n/a        | n/a                       | 120,200       | n/a       |                           | (17,800)                 |
| Secure Accommodation Num  | mber of children  | Cost per week  | 94.0              | 890                       | 4,350,600     | 90.8       | 872                       | 4,127,400     | (3.2)     | (18)                      | (223,200)                |
|   |   | Cost het meek  | 41.0              | 2,414                     | 5,145,700     | 34.9       | 2,454                     | 4,460,800     | (6.1)     |                           | (684,900                 |
| In-House Placements Num   | mber of children  | Cost per week  | 1.5               | 5,154                     | 402,000       | 1.8        | 4,516                     | 412,100       | 0.3       | (637)                     | 10,100                   |
|   |   | Cost per week  | 352.0             | 305                       | 5,584,600     | 347.7      | 284                       | 5,139,600     | (4.3)     | (22)                      | (445,000                 |
| <u> </u>  | mber of children  | Cost per week  | 25.0              | 509                       | 661,900       | 40.2       | 398                       | 835,000       | 15.2      | (111)                     | 173,100                  |
|   | mber of children  | Cost per week  | n/a               | n/a                       | 108,800       | 28.8       | 132                       | 198,600       | na        | I I                       | 89,800                   |
| Educational Agency (DSG budget) Num   | mber of children  | Cost per week  | 130.0             | 701                       | 4,736,900     | 117.0      | 691                       | 4,215,900     | (13.0)    | (10)                      | (521,000)<br>(1,493,400) |
| Sustainable Transport   |   |  |                   |                           |               |            |                           |               |           |                           |                          |
| · · · · · · · · · · · · · · · · · · ·   | mber of PCNs<br>ued   | Average receipt per offence                            | 127,145           | (40)                      | (5,085,800)   | 131,893    | (38)                      | (5,052,272)   | 4,748     | 1.69                      | 33,528                   |
| Land Charges Income   |   |  |                   |                           |               |            |                           |               |           |                           |                          |
|   | cal Authority   |  |                   |                           |               |            |                           |               |           |                           |                          |
|   |   | Income per search                                      | 7,870             | (115)                     | (905,050)     | 2,770      | (115)                     | (318,550)     | (5,100)   |                           | 586,500                  |
| Pers  | rsonal Searches   | Income per search                                      | 4,500             | (11)                      | (49,500)      | 3,500      | (11)                      | (38,500)      | (1,000)   | 0                         | 11,000<br>597,500        |
| Concessionary Fares   |   |  |                   |                           |               |            |                           |               |           |                           |                          |
|   | mber of journeys  | Total cost divided by number of journeys               | 11,000,000        | 0.98                      | 10,780,000    | 10,642,857 | 0.84                      | 8,886,786     | (357,143) | -0.15                     | (1,893,214)              |
| Collection Fund Band  | nd D Equivalents  | No of. Band D Equivalents                              | 95,255            | (1,190)                   | (113,388,039) | 94,041     | (1,190)                   | (111,942,645) | (1,214)   | 0.00                      | 1,445,395                |
| Community Care  |   |  |                   |                           |               |            |                           |               |           |                           |                          |
|   | . WTE Clients   | Cost per week  | 1,713             | 196                       | 17,490,000    | 1,798      | 188                       | 17,625,000    | 86        | ` '                       | 135,000                  |
| 7   | . WTE Clients   | Cost per week  | 379               | 237                       | 4,682,000     | 487        | 213                       | 5,418,000     | 108       | ` '                       | 736,000                  |
| NHScc No Recourse to Public Funds (AMH) No.   | . WTE Clients   | Cost per week  | 63                | 146                       | 477,000       | 93         | 138                       | 669,000       | 30        | (8)                       | 192,000<br>1,063,000     |
| Section 75 Learning Disabilities  |   |  |                   |                           |               |            |                           |               |           |                           | 1,000,000                |
| S75 NHScc Learning Disabilities No.   | . WTE Clients   | Cost per week  | 589               | 633                       | 19,442,000    | 659        | 568                       | 19,506,000    | 70        | (65)                      | 64,000                   |
| S75 NHS & Community Care Act  |   |  |                   |                           |               |            |                           |               |           |                           |                          |
|   | . WTE Clients   | Cost per week  | 171               | 316                       | 2,814,000     | 279        | 234                       | 3,415,000     | 109       |                           | 601,000                  |
| ·   | . WTE Clients   | Cost per week  | 586               | 254                       | 7,762,000     | 536        | 245                       | 6,843,000     | (51)      | (9)                       | (919,000)                |
|   | . WTE Clients   | Cost per week  | 4                 | 470                       | 101,000       | 6          | 470                       | 140,000       | 2         | -                         | 39,000                   |
|   | . WTE Clients   | Cost per week  | 28                | 159                       | 234,000       | 33         | 130                       | 222,000       | 5         | (30)                      | (12,000)                 |
|   | uipment & aptations   | Various rates for different type of equipment          | -                 | -                         | 654,070       |            |                           | 727,370       | 0         | -                         | 73,300                   |
|   |   |  |                   |                           |               |            |                           |               |           |                           | (217,700)                |

## PROGRESS AGAINST THE ACHIEVEMENT OF THE 2008/09 EFFICIENCY SAVINGS

|   | Budget<br>£'000 | Forecast<br>£'000 | Variance<br>£'000 | Explanation   |
|---|-----------------|-------------------|-------------------|---|
| Adult Social Care & Housing   |                 |                   |                   | _   |
| Adult Social Care   | (1,378)         | (1,323)           | 55                | Projected shortfall on daycare efficiency savings   |
| Housing Strategy  | (214)           | (214)             | C                 | target  |
| Sub-Total   | (1,592)         | (1,537)           | 55                |   |
|   |                 |                   |                   | •   |
| CYPT  Fact Area Farly Vegra and NHS comm                                | (22)            | (22)              | 0                 |   |
| East Area, Early Years and NHS comm<br>Central Area and Schools Support | (32)<br>(202)   | (32)<br>(202)     | 0                 |   |
| Learning & Schools  | (71)            | (71)              | C                 |   |
| West Area and Youth Support   | (2)             | (2)               | C                 |   |
| Specialist Services   | (164)           | (164)             | C                 |   |
| Quality & Performance   | (30)            | (30)              | 0                 |   |
| Sub-Total   | (501)           | (501)             | 0                 | )<br>•  |
| Finance & Resources   |                 |                   |                   |   |
| Finance   | (175)           | (175)             | 0                 |   |
| ICT   | (150)           | (150)             | 0                 |   |
| Customer Services   | (460)           | (460)             | 0                 |   |
| Property & Design   | (90)            | (65)              | 25                | Delay in the sale of Windlesham Road, a key part of the accomodation rationalisation, has meant the move of staff |
|   |                 |                   |                   | from Edward House to the refurbished 3rd floor of Kings   |
|   |                 |                   |                   | House has also been delayed. The full year saving will be   |
| Sub-Total   | (875)           | (850)             | 25                | realised in future years.   |
|   |                 |                   |                   | •   |
| Strategy & Governance   | (40)            | (40)              |                   |   |
| Director Improvement & Organ Devel                                      | (40)<br>(38)    | (40)<br>(38)      | C                 |   |
| Legal & Democratic Services   | (56)            | (56)              | C                 |   |
| Policy Unit   | (25)            | (25)              | Č                 |   |
| Human Resources   | (55)            | (55)              | C                 | <u>)</u>  |
| Sub-Total   | (214)           | (214)             | 0                 |   |
| Environment   |                 |                   |                   |   |
| City Services   | (400)           | (400)             | C                 |   |
| Leisure   | (20)            | 0                 | 20                | Ongoing problems in Lesisure, particularly the King Alfred,   |
| Sustainable Transport   | (475)           | (352)             | 123               | have made these svings difficult to achieve 3 The 5 ex-leased car parks were not brought back in house            |
| Sustainable Transport   | (473)           | (332)             | 120               | until September 2009  |
| Public Safety   | (30)            | (30)              | C                 | •   |
| City Planning   | (10)            | (10)              | C                 | <u>.</u>  |
| Sub-Total   | (935)           | (792)             | 143               | <u>.</u>  |
| Cultural Services   |                 |                   |                   |   |
| City Marketing  | (25)            | (25)              | C                 |   |
| Libraries & Information services  | (70)            | (70)              | C                 |   |
| Royal Pavilion & Museums  | (47)            | (32)              | 15                | 5 Unachievable energy savings due to increase in gas and  |
| Arts & Creative Industries  | (26)            | (26)              | C                 | electricity contract charges  |
| Economic Development & Regeneration                                     | (73)            | (73)              | 0                 |   |
| Major Projects and Venues   | (75)            | (20)              |                   | Unachievable energy savings due to increase in gas  |
| Sub-Total   | (316)           | (246)             | 70                | _contract charges   |
| Gub-i Glai  | (310)           | (240)             | 70                | <u>.</u>  |

## PROGRESS AGAINST THE ACHIEVEMENT OF THE 2008/09 EFFICIENCY SAVINGS

|   | Budget<br>£'000 | Forecast<br>£'000 | Variance<br>£'000 | Explanation   |
|---|-----------------|-------------------|-------------------|---|
| Section 75 : Learning Disabilities Council Lead Learning Disabilities | (641)           | (595)             | 46                | Additional staffing resources to achieve specific FRP targets           |
| Sub-Total   | (641)           | (595)             | 46                | • •   |
| Health Led Section 75 arrangements SPT                                |                 |                   |                   |   |
| Older People Mental Health  | (176)           | (176)             | 0                 | Significant pressure this year relates to 07/08 carry forward treatment |
| Adult Mental Health   | (206)           | (206)             | 0                 | Significant pressure this year relates to 07/08 carry forward treatment |
| Substance Misuse SDHT   | (10)            | 0                 | 10                | Not delivered   |
| Intermediate Care   | (53)            | (53)              | 0                 |   |
| ICES  | (14)            | 0                 | 14                | No efficiency gain  |
| HIV/AIDS  | (7)             | (21)              | (14)              |   |
| Sub-Total   | (466)           | (456)             | 10                | •   |
| Total   | (5,540)         | (5,191)           | 349               |   |
| Housing Revenue Account   |                 |                   |                   |   |
| Employees   | (308)           | (308)             | 0                 |   |
| Supplies & Services   | (93)            | (93)              | 0                 |   |
| Repairs -Responsive/Empty Properties contract.                        | (1,450)         | (1,100)           | 350               | £300 Increase to empty property costs                                   |
| Repairs - Gas Servicing Contract                                      | (417)           | (417)             | 0                 |   |
| Ground Maintenance  | (61)            | (61)              | 0                 |   |
| Reduction in Staff Accommodation charge                               | (40)            | (40)              | 0                 |   |
| Increase in Garage and Car Park Income                                | (40)            |                   | 0                 |   |
| Reduction in transitional protection from                             | (40)            | (40)              | U                 |   |
|   | (40)<br>(40)    | (40)              | 0                 |   |
| Supporting People charges   |                 | (40)              |                   |   |

# **Summary of Capital Budget Re-profiles for all Directorates**

|  | 2008/09                 | 2009/10    | 2010/11 | Total   |
|--|-------------------------|------------|---------|---------|
|  |                         |            |         |         |
|  | Budget                  | Budget     | •       | Changes |
| Schemes  | £'000                   | £'000      | £'000   | £'000   |
|  |                         |            |         |         |
| Reprofiles   |                         |            |         |         |
| Detailed Reprofiles in appendix 4 (over £50,000)                         | (336)                   | 336        |         | _       |
| Total Cultural Services  | (336)                   | 336        | _       | _       |
|  | ()                      |            |         |         |
| Finance & Resources  |                         |            |         |         |
| Kensington Street  | (19)                    | 19         |         | _       |
| Energy Efficiency  | (20)                    | 20         |         | _       |
| Ovingdean Grange Farm  | (34)                    | 34         |         | _       |
| Legionella Works   | (45)                    | 45         |         | _       |
| Detailed Reprofiles in appendix 4 (over £50,000)                         | (985)                   | 836        | 149     | _       |
| Total Finance & Resources  | (1,103)                 | 954        | 149     | _       |
| Total I manoo a Rossarsos  | (1,100)                 | 004        | 140     |         |
| Adult Social Care & Housing  |                         |            |         |         |
| Detailed Reprofiles in appendix 4 (over £50,000)                         | (1,422)                 | 1,422      |         | _       |
| Total Adult Social Care & Housing  | (1,422)                 | 1,422      |         | _       |
| Total Addit Godial Gale & Housing  | (1,422)                 | 1,722      |         |         |
| Adult Social Care & Housing (HRA)  |                         |            |         |         |
| <b>y</b> ` '   | (30)                    | 30         |         |         |
| Mechanical & Engineering Work  | ` ,                     | 15         |         | -       |
| Heating  Detailed Benrefiles in appendix 4 (over \$50,000)               | (15)                    | 533        |         | -       |
| Detailed Reprofiles in appendix 4 (over £50,000)                         | (533)                   |            |         | -       |
| Total  | (578)                   | 578        |         | -       |
| Children & Young People's Trust  |                         |            |         |         |
| Aiming High for disabled children  | (46)                    | 46         |         | _       |
| Detailed Reprofiles in appendix 4 (over £50,000)                         | ( <del>4</del> 0)<br>89 | (89)       |         | _       |
| Children & Young People's Trust Total                                    | 43                      | (43)       |         | _       |
| Children & Young People's Trust Total                                    | 43                      | (43)       |         | -       |
| Environment  |                         |            |         |         |
| Knoll Recreation Ground  | (7)                     | 7          |         |         |
|  | (7)                     | 7<br>1 601 |         | -       |
| Detailed Reprofiles in appendix 4 (over £50,000)                         | (1,691)                 | 1,691      |         | -       |
| Environment Total  | (1,698)                 | 1,698      |         | -       |
| Stratogy & Gayarnanaa  |                         |            |         |         |
| Strategy & Governance  Detailed Penrefiles in appendix 4 (over \$50,000) | (000)                   | 900        |         |         |
| Detailed Reprofiles in appendix 4 (over £50,000)                         | (800)                   | 800        |         | -       |
| Total Changes to Budgets   | (5,894)                 | 5,745      | 149     | _       |
| Total Ollanges to Daagets  | (3,034)                 | J, 1 4J    | 173     | =       |

## Re-profiles of over £50,000 for all Directorates

#### **Cultural Services**

Re-profiling of major projects in total next year of £(469,440) is required across a number of schemes including the King Alfred and Brighton Centre redevelopments. Details are provided below of the main areas of capital spend.

| Directorate: Cultural Services                   | Approved Budget: | £79,610   | _ |
|--|------------------|-----------|---|
| Project Title: Preston Barracks (Major Projects) | Revised Budget:  | £27,860   |   |
|  | Variation:       | (£51,750) |   |

The Policy & Resources Committee granted landowner consent to the Preferred Developer scheme in September 2007. Expectation at that time was that an appropriate Development Agreement would be completed in early 2008, something that would have enabled preparation and submission of detailed proposals by mid-2008, leading to submission of a detailed planning application later that year. Whilst good initial progress was made, the declining economic climate necessitated a thorough review of the scheme's financial viability and this resulted in the developer putting forward revised proposals in September 2008. The proposals were assessed and the findings reported to the Project Board on 4 November 2008. The Board agreed to defer a decision to enable continued negotiations with the Preferred Developer, alongside exploration of other options for the redevelopment of the site. A further report to the Project Board is anticipated within the next two months, with a report then proceeding to Cabinet. This extended period, resulting from factors beyond the control of the city council, has had an impact on the timetable and, therefore, the level of specialist financial, legal, and design input needed. This specialist advice will however be required as the project progresses following Member approval in 2009/10.

| Directorate: Cultural Services              | Approved Budget: | £167,630  |
|---|------------------|-----------|
| Project Title: Open Market (Major Projects) | Revised Budget:  | £94,130   |
|   | Variation:       | (£73,500) |

Funding from the 2008/09 Approved Budget has been committed to support costs associated with achieving vacant possession of the site in accordance with Cabinet Member approval gained in 2008. Although agreement between the various parties has been reached, vacant possession is unlikely to be required until 2009/10, at which time funding will be required to complete the transactions.

| Directorate: Cultural Services         | Approved Budget: | £202,090   |
|--|------------------|------------|
| Project Title: King Alfred Development | Revised Budget:  | £102,090   |
| (Major Projects)                       | Variation:       | (£100,000) |

Funding from the 2008/09 Approved Budget has been committed to support costs associated with achieving vacant possession of the site in accordance with Cabinet Member approval gained in 2008. Due to current economic conditions and the impact of this on the development, funding will be carried forward to 2009/10.

| Directorate: Cultural Services | Approved Budget: | £268,500   |
|--------------------------------|------------------|------------|
| Project Title: Brighton Centre | Revised Budget:  | £150,000   |
| Development (Major Projects)   | Variation:       | (£118,500) |

In June 2007 the SEEDA Executive Board gave their approval to contribute a funding grant of £18.5m towards the Brighton Centre Redevelopment. In cases where a Regional Development Agency funding intervention is between £10m and £20m applications are subject to final approval by the Central Projects Review Group (CPRG), which sits within the Department of Business, Enterprise and Regulatory Reform (BERR). SEEDA presented an Economic Appraisal to the CPRG at the end of October 2007, but in January 2008 CPRG requested additional independent advice from the Industrial Development Advisory Board (IDAB). IDAB is an independent panel of senior commercial, investment banking and industrial figures which regularly advises Ministers on Selective Finance for Investment in England and Launch Aid cases.

SEEDA's report was presented to IDAB on 13 March 2008. Although IDAB fully supported the project in principle, their advice to the Minister was that it should be reappraised to reduce the level of SEEDA's proposed investment and therefore the Minister did not approve SEEDA's application for funding. This resulted in a series of meetings with SEEDA, Standard Life and CBRE to agree a strategy for unlocking a successful funding arrangement to ensure that the project moved forward to the next stage.

Standard Life have recently issued an OJEU Notice to initiate the procurement process to appoint the professional development team and to undertake a first stage feasibility study and design. The project budget now needs to be profiled in line with the indicative timetable for the next 12-15 months through to March 2010.

| Directorate: Cultural Services       | Approved Budget: | £167,000 |
|--------------------------------------|------------------|----------|
| Project Title: New Historical Record | Revised Budget:  | £300,000 |
| Office (The keep)                    | Variation:       | £133,000 |

On the 3<sup>rd</sup> April 2008 Policy & Resources Committee gave 'in principle' agreement to the proposed development of the Keep in conjuction with East Sussex County Council and the University of Sussex. At that time Brighton & Hoves share of the project development costs (which excludes the capital build costs) was estimated to be £345,000 of which £167,000 would fall in 2008/09. As the project has progressed the profile of expenditure has changed although the projected overall project costs have remained the same. It is now anticipated the costs in 2008/09 will be £300,000. The project budget originally included grant from the Heritage Lottery Fund (HLF) however the bid has been unsuccessful. The project team are working on a options appraisal for delivering the scheme without HLF funding and an update on the project and the options, including the financial implications, will be presented to the Culture Recreation & Tourism Cabinet Member meeting in the near future. The additional £133,000 will be funded by bringing forward part of the capital funding allocated to this scheme from the 2009/10 capital programme.

#### Finance & Resources

| Directorate: Finance & Resources       | Approved Budget: | £249,000   |
|--|------------------|------------|
| Project Title: Farming Diversification | Revised Budget:  | £ Nil      |
|  | Variation:       | (£249,000) |

The regularisation of the existing diversification has taken longer than anticipated due partly to a change in personnel at our managing agents. It is our intention to complete this initial task next year.

| Directorate: Finance & Resources          | Approved Budget: | £250,000   |
|---|------------------|------------|
| Project Title: Madeira Lift Refurbishment | Revised Budget:  | £125,000   |
|   | Variation:       | (£125,000) |

Phase 1 of these works (funded from the Planned Maintenance Budget) to make safe the lift roof void and then undertake a full structural inspection is complete. Negotiations between Property & Design, our insurers Zurich and conservation planners to ensure agreement that the historic grade 2 listed lift could be adapted for safe operation to satisfy Zurich delayed the finalisation of the specification for Phase 2, the lift works. Phase 2 has been tendered but only a single tender was received, that is currently being analysed. A waiver of CSOs will be required. Subject to the lift contractor being appointed and their programme being agreed, it is now likely that works will span financial years.

The delays could prevent the lift from opening at Easter as intended. Until a lift contractor is appointed the final programme of works can not be finalised. It may be possible to phase the works either side of Easter, to enable it to open during this period, but this will be dependent upon our insurers Zurich's requirements to ensure that the lift is safe to be operated.

|                                  |                  | Appendix 4 |
|----------------------------------|------------------|------------|
| Directorate: Finance & Resources | Approved Budget: | £679,510   |
| Project Title: DDA Access Works  | Revised Budget:  | £619,510   |
|                                  | Variation:       | (£60,000)  |

Delays to this year's programme have been caused by a variety of factors – awaiting Landlord's consent for proposed changes, agreement from Conservation Planners for alteration works to historic listed buildings, clarification from the council's insurers Zurich regarding the change of use of a goods lift, other alteration works at one site that have delayed access improvement works and the extensive consultation required to ensure value for money and solutions to avoid / remove barriers.

The DDA Access Works is a rolling programme of improvements to meet Council targets. The target for 2008/09 will be met from the reduced spend. The removal of barriers to our services does not always involve spending money on building alterations. Smart management solutions can be implemented at little or no cost to remove barriers. Reprofiled funding will be used to further improve access to services.

| Directorate: Finance & Resources       | Approved Budget: | £392,530   |
|--|------------------|------------|
| Project Title: Woodvale Cemetery Spire | Revised Budget:  | £276,530   |
|  | Variation:       | (£116,000) |

Whilst undertaking the major structural repairs to the spire large volumes of defective stone and flintwork repairs were identified to the cemetery chapels. These were prioritised by an external Structural Engineer and worst areas removed to ensure the building could continue to operate safely. Phase 1 of the remedial works to address only the highest priority urgent repairs was estimated to be around £0.391 million in August. An external Quantity Surveyor was employed to ensure value for money. Phase 1 works progressed and it is currently estimated that £0.116 million will remain unspent in 08/09. This is required to help to fund phase 2 that can not start until the spring to ensure warm weather for the lime mortar repairs required on a historic grade 2 listed structure.

Extensive efforts have been made by Property & Design in consultation with the Client to ensure that the building remains in safe operation throughout phase 1 of the works and essential repairs were completed before the onset of winter weather. The option was provided of leaving the scaffold in place between phases 1 and 2 but due to Health & Safety concerns it was agreed to drop the scaffolding. Property & Design will consult fully with the Client regarding the programme for Phase 2 but it can not commence during cold weather due to the use of lime mortar repairs.

| Directorate: Finance & Resources          | Approved Budget: £1,025,000 |            |
|---|-----------------------------|------------|
| Project Title: Royal Pavilion Partnership | Revised Budget:             | £725,000   |
|   | Variation:                  | (£300,000) |

The council is working in partnership with the contractor to deliver this scheme. Delays have been caused to the anticipated completion of Phase 5a within 2007/08 due to the partnership team identifying additional repairs, agreeing repair solutions, etc. It is estimated that £0.280 million of the £0.378 million of Phase 5a will be completed by 31<sup>st</sup> March 2009. The cost of structural repairs to Adelaide Balcony is currently estimated at £0.200 million and works were programmed for 2008/09. There has been a difference of opinion within the partnership's external specialist consultants regarding the best repair solution for the balcony with consideration to the grade 1 listing of the historic building. This is highly specialist, unusual work and needs very careful consideration, planning and specification to ensure value for money.

The partnership has made extensive efforts to avoid disruption to the ongoing opening of the Royal Pavilion. The structural repairs to the Adelaide balcony will prevent its use for functions whilst works are in progress. Further investigation needs to be undertaken of repair systems; the current proposal of carbon-fibre reinforcement is temperature sensitive and if this option is adopted works will be undertaken February 2010.

| Directorate: Finance & Resources | Approved Budget: | £175,170   |
|----------------------------------|------------------|------------|
| Project Title: Replacement FIS   | Revised Budget:  | £40,250    |
|                                  | Variation:       | (£134,920) |

The Authority Financials and Authority Purchasing systems have now been implemented for 2 years. The original capital programme included provision for investment in further development of the systems and other technologies to improve management reporting and generate efficiency savings in transaction services. This included the implementation of "Intelligent Scanning", new reporting technologies and user interfaces, and developing improved interfaces with other systems (e.g. CareFirst). However, these investments could only take place once the primary systems had bedded in and all significant performance issues were resolved with the supplier. This was achieved in the latter half of last year but the long lead-in times for such developments means that the majority of the budget requires reprofiling to 2010/11.

### **Adult Social Care and Housing**

| Directorate: Adult Social Care & Housing    | Approved Budget: | £125,000   |
|---|------------------|------------|
| Project Title: Craven Vale Conversion Works | Revised Budget:  | £13,000    |
|   | Variation:       | (£112,000) |

This capital project is linked to the refurbishment works at Beech Cottage. These works were only recently completed, which has meant that the homecare team were unable to move to Beech Cottage when originally planned. In addition to this delay there are currently issues with the tender of the proposed conversion works at Craven Vale which will result in the works not commencing until 1<sup>st</sup> April at the earliest.

The delays have meant that the 8 additional beds for short-term care use will not be available as quickly as originally planned. This has reduced the flexibility of options available to those service users who would benefit from the type of care offered after being discharged from hospital.

|  |                  | Appendix 4 |
|--|------------------|------------|
| Directorate: Adult Social Care & Housing   | Approved Budget: | £300,000   |
| Project Title: Places for change programme | Revised Budget:  | £190,000   |
|  | Variation:       | (£110,000) |

Palace Place building work is not likely to start now until the spring (April 2009) as we have had to wait for building surveys, mechanical and electrical surveys and a lift feasibility survey following a request from the DCLG that we include installation of a lift to address DDA issues within the refurbishment of Palace Place. In addition, we are waiting on a level three asbestos survey to be carried out to identify the type and whereabouts of the asbestos in the building which will need removing prior to contractors undertaking any building work on site.

First Base: Building work will start in April 2009 whilst planning permission and plans are finalised and decant arrangements are put in place for service provision throughout build period. There is no impact on service users at this point as project completion dates remain on schedule at present.

| Directorate: Adult Social Care & Housing | Approved Budget: | £760,000   |
|--|------------------|------------|
| Project Title: Disabled Facilities Grant | Revised Budget:  | £560,000   |
|  | Variation:       | (£200,000) |

Following Housing Cabinet Member approval, Cabinet on 20 November agreed expenditure within Brighton & Hove City Council of £2,776,000 of the 2008/09 Brighton & Hove East Sussex Together (BEST) Housing Renewal Grant allocation in accordance with the Housing Renewal Assistance Policy. Housing Committee also agreed payment of the remaining £2,397,000 of the £5,173,000 Housing Renewal Grant allocation for the BEST programme to the five East Sussex Authorities in accordance with an agreed distribution profile. A further £660,000 is the Government's contribution towards Disabled Facilities Grants or other works under the Regulatory Reform (Housing Assistance) Order 2002.

Expenditure on the disabled facilities grant budget is dependent upon private sector grant applicants arranging for works to be undertaken following assessment and approval. The council has no effective control over the time in which the adaptation works are carried out following grant approval. The 2008/09 Disabled Facilities Grant budget has been fully committed. However, we do not anticipate all of the approved work being completed before year end and it is unlikely that we will receive the information we need to process payments for all grants where work will be completed by year end. For this reason, it is proposed that we re-profile £200,000 from 2008/09 budget into 2009/10.

| Directorate: Adult Social Care & Housing     | Approved Budge  | et: £1,000,000 |
|--|-----------------|----------------|
| Project Title: Housing Enabling (King Alfred | Revised Budgets | £ Nil          |
| Development)                                 | Variation:      | (£1,000,000)   |

The Housing Enabling (King Alfred Development) will be re-profiled into 2009/10 following the withdrawal of private finance of the scheme.

| Directorate:   | Adult Social Care & Housing (HRA) | Approved Budget: | £838,440   |
|----------------|-----------------------------------|------------------|------------|
| Project Title: | Disabled Adaptations              | Revised Budget:  | £738,440   |
|                |                                   | Variation:       | (£100,000) |

The 2008/09 HRA adaptations capital budget has been fully committed. Commitments include three large scale projects, for which funding has been reserved. Not all of these projects are likely to complete by year end because it has become necessary for properties to be vacated temporarily for all the work to be carried out. Suitable alternative accommodation had to be identified for the families concerned and it was necessary to carry out some adaptation work to another property before it could be used for this. As a result of this we need to re-profile £100k of 2008/09 budget into 2009/10 to account for these works being completed in the coming financial year.

| Directorate: Adult Social Care & Housing (HRA) | Approved Budget: | £219,970  |
|--|------------------|-----------|
| Project Title: Adaptations                     | Revised Budget:  | £159,970  |
|  | Variation:       | (£60,000) |

The tenant of the property concerned has been reluctant to move temporarily in order for works to progress. The family has young children and work was unable to progress whilst they are in residence due to health and safety concerns. Officers have now successfully re-housed the family temporarily, but the difficulty in doing so has caused significant delay to the project.

| Directorate: Adult Social Care & Housing (HRA) | Approved Budget: £2,196,350 |
|--|-----------------------------|
| Project Title: General Refurbishment           | Revised Budget: £1,883,050  |
|  | Variation: (£313,300)       |

### Somerset & Wiltshire Structural Repairs (£283,300)

This project is now subject to the planning process following the change in specification reported to Cabinet at quarter two. Consultation with leaseholders of Wiltshire House cannot progress, as the nature and scope of the project is entirely dependent on whether planning permission is granted.

Tenders are being sought from constructors, specifying them to price different options in order to commence the work as soon as possible, with mobilisation complete within this financial year, with works scheduled to start early in the 2009/10 financial year.

#### Window Installation £50,000

Additional Decent Homes work has been identified that the contractors are able to resource and implement in this financial year. This draws forward £50,000 from the approved 2009/10 budget of £150,000.

#### **Citywide Door Installation (£80,000)**

Following the statutory Fire Risk Assessments on common ways of blocks of flats, the planned programme for the citywide door replacements was altered to take into account fire risks in blocks, and mitigate those risks by prioritising these works. A change in the programme midway through has slowed the constructor, and delayed approximately 5% of work into 2009/10.

The remaining £1,460,050 of the two year programme is expected to complete within 2009/10

| Directorate: Adult Social Care & Housing (HRA) | Approved Budget: | £154,000  |
|--|------------------|-----------|
| Project Title: Housing ICT                     | Revised Budget:  | £94,000   |
|  | Variation:       | (£60,000) |

At month 4, cabinet approved moving the majority of the Housing ICT budget into 2009/10 to align the ICT spend with the Housing Repairs Procurement Strategy.

The Procurement process for the new long term Repairs Maintenance and Refurbishment Strategic Partnership has taken longer than expected due to its complexity. This has impacted on the ICT strategy, and as a result a further £60,000 is requested to be moved into 2009/10 to assess system requirements in line with the expected contract award in summer 2009.

## **Children & Young People Trust**

| Directorate: CYPT                | Approved Budget: | £334,510   |
|----------------------------------|------------------|------------|
| Project Title: Extended services | Revised Budget:  | £73,000    |
|                                  | Variation:       | (£261,510) |

There are two reasons for the delay in Extended Schools capital. The majority of funding has been committed to a capital project at Queens Park School to enable out of school and holiday provision to be provided on the school site. The feasibility study identified that this would cost £365,000, and the proposal was for the project to span two financial years beginning in January 2009 and finishing by the end of May 2009. However, the recent extreme bad weather has slightly delayed the project so the majority of the work will take place next financial year. The budget for the Queen's Park project was made up of £150,000 from the 2008-9 budget and £215,000 from the 2009-10 budget. This has therefore caused the unavoidable delay in the commencement of the project requiring the carry forward of the funding.

In addition to this, two projects in the central area have been delayed, lighting at Downs Junior has been delayed because of planning problems, this had a budget of £10,000 and although £5,000 of this funding will be used on lighting projects at other schools in this financial year, £5,000 will need to be carried forward. In addition, a project renovating Tarner Play base has been delayed due to problems identifying ownership of the building. The budget for this project is £50,000. A feasibility study has now been commissioned and we are now awaiting the outcome. However, the budget for this project work will need to be carried forward, as well as the contingency funding of £52,200.

The Queen's Park project will improve the service to parents and children as there is currently no afterschool or holiday scheme on site, as the current building is unsuitable without the capital works. A need has been demonstrated through consultation and at present those parents are being signposted to other services.

The Tarner Playbase does need urgent building work and the provision of childcare services run from the setting is being affected by the current state of the premises, however we have been unable to proceed with the building plan this year without identifying who is responsible for the building. This has been raised with the relevant

Assistant Directors and the Head of Capital Strategy and Development Planning and a feasibility study has been commissioned.

| Directorate: CYPT                        | Approved Budget: | £375,000   |
|--|------------------|------------|
| Project Title: Early Years Capital Grant | Revised Budget:  | £158,000   |
|  | Variation:       | (£217,000) |

There were five main elements to the funding: feasibility studies, grants for improvements to buildings and adaptations for children with disabilities, equipment grants and an extension to Peter Gladwin School to house a playgroup. It is expected that the equipment grant funding will be spent this financial year.

Feasibility studies have taken longer to complete than expected. External surveyors have needed to be used because of the large amount of work involved. In addition, it has been decided to complete as many feasibility studies as possible so that informed decisions can be made about priorities for the future.

| Directorate: CYPT                 | Approved Budget: | £216,000   |
|-----------------------------------|------------------|------------|
| Project Title: Children's Centres | Revised Budget:  | £20,000    |
|                                   | Variation:       | (£196,000) |

There were three main elements to the funding: buggy parks, planned maintenance and minor adaptations and creating and equipping outside areas. It is now likely that only one of the buggy parks will go ahead following local consultation. Feasibility studies for both the planned maintenance and outside areas have taken longer than expected to complete which has meant that work will not be completed this financial year.

| Directorate: CYPT               | Approved Budget: | £2,749,330 |
|---------------------------------|------------------|------------|
| Project Title: Devolved capital | Revised Budget:  | £3,512,770 |
|                                 | Variation:       | £763,440   |

Devolved Formula Capital is a financial resource that is devolved to schools by the Local Authority. Schools have the option to accrue the money for a maximum of 3 years. However, accrued funds are normally retained by the Local Authority. The current projected outturn figures represent the amount schools are anticipated to request by the end of the financial year. Should any school projects run faster than anticipated, funding would have to be made available.

#### **Environment**

| Directorate: Environment           | Approved Budget: | £75,000   |
|------------------------------------|------------------|-----------|
| Project Title: Downland Initiative | Revised Budget:  | £ nil     |
|                                    | Variation:       | (£75,000) |

LDF delayed, which includes proposals for a Green Network (beyond council control?). Downland Initiative delayed due to focus on successfully securing LEADER European funding (beyond council control). Open Spaces Strategy nearing completion (council control). Key farm tenancies expire in 2009 & 2010 providing opportunities to secure strategic Green Networks (beyond council control). BHCC / National Trust / Sussex Wildlife Trust / South Downs Joint Committee partnership project at Ditchling Beacon has been delayed (beyond council control).

| Directorate: Environment           | Approved Budget: | £2,000,000 |
|------------------------------------|------------------|------------|
| Project Title: Ex leased Car Parks | Revised Budget:  | £1,383,600 |
|                                    | Variation:       | (£616,400) |

Complex negotiations relating to the ex-leased car parks have delayed the project. The will be re-profiled into 2009/10 and used for refurbishment.

| Directorate: Environment                           | Approved Budget: £1,000,000 |              |
|--|-----------------------------|--------------|
| Project Title: Sustainable Transport (King Alfred) | Revised Budget:             | £ nil        |
|  | Variation:                  | (£1,000,000) |

The budget of £1,000,000 relating to sustainable transport connected with the King Alfred development will be re-profiled into 2009/10 following the withdrawal of private finance of the scheme.

#### **Strategy & Governance**

| Directorate: Strategy & Governance    | Approved Budget: | £910,000   |
|---------------------------------------|------------------|------------|
| Project Title: Human Resources System | Revised Budget:  | £110,000   |
|                                       | Variation:       | (£800,000) |

On 15 January 2009, a report to seek the award of the contract for the provision of an integrated HR/Payroll Management Information System were presented to Cabinet. It is expected that £60,000 legal costs and £50,000 costs incurred in letting the contract will be spent in 2008/09 but due to a delay in appointing the project manager £800,000 of this year's allocation needs to move forward into 2009/10.

## **Summary of budget variations for all Directorates**

|   | 2008/09 | 2008/09 |
|---|---------|---------|
|   | Funding | Budget  |
| Schemes   | £'000   | £'000   |
|   |         |         |
| Budget Variations within year                           |         |         |
| Finance & Resources                                     |         |         |
| Courier Service Vans funded by unsupported borrowing    | (31)    | 31      |
| Detailed Budget Variations in appendix 5 (over £50,000) | (247)   | 247     |
|   | (278)   | 278     |
| СҮРТ  | , ,     |         |
| Detailed Budget Variations in appendix 5 (over £50,000) | (316)   | 316     |
|   | (316)   | 316     |
| Adult Social Care & Housing (HRA)                       |         |         |
| Detailed Budget Variations in appendix 5 (over £50,000) | 39      | (39)    |
|   | 39      | (39)    |
| Direct Revenue Funding - HRA                            |         | ` ,     |
| (Please see paragraph 3.15 for explanation)             |         |         |
| Estate Development                                      | 324     | (324)   |
| Redecoration & repairs                                  | 280     | (280)   |
| Responsive Repairs                                      | 300     | (300)   |
|   | 904     | (904)   |
| Total Changes to Budgets                                | 349     | (349)   |

## **Budget variations of over £50,000 for all Directorate**

## Adult Social Care & Housing (HRA)

| Directorate: Adult Social Care & Housing (HRA) | Approved Budget: | £500,000 |
|--|------------------|----------|
| Project Title: Major Capital Empty Homes       | Revised Budget:  | £650,000 |
|  | Variation:       | £150,000 |

An analysis of the revenue empty property repair works has identified works of a capital nature that have now been transferred to this capital budget. As the revenue empty property repair cost budget is overspending due to an increase in the average cost of repair per property it has not been possibe to also transfer the revenue funding. This has therefore resulted in a forecast overspend in this budget. The overspend will be funded from the HRA's unallocated general reserves.

| Directorate: Adult Social Care & Housing (HRA)    | Approved Budget: | £234,000   |
|---|------------------|------------|
| Project Title: General Refurbishment (Insulation) | Revised Budget:  | £45,000    |
|   | Variation:       | (£189,000) |

Approximately 1,200 surveys have been undertaken to assess the insulation requirements within the housing stock. The results have indicated that housing stock properties are already equipped with a high standard of insulation, in line with our top quartile SAP rating. Therefore the majority of the budget is not required.

This underspend will be transferred into general reserves, and allocated in the adjusted 2009/10 budget to be approved by Cabinet in April 2009.

| Directorate: Environment                | Approved Budget: | £70,000  |
|---|------------------|----------|
| Project Title: Horsdean Travellers Site | Revised Budget:  | £317,500 |
|   | Variation:       | £247,500 |

The Government have agreed additional expenditure and have notified the Council of additional grant income to enable the site to be brought up to modern standards for transit sites.

| Directorate: CYPT                        | Approved Budget: | £221,750 |
|--|------------------|----------|
| Project Title: NDS Modernisation 2007/08 | Revised Budget:  | £337,750 |
|  | Variation:       | £116,000 |

West Hove Infant and Junior Schools have agreed to make contributions to the replacement of their kitchen and dining hall from their allocations. Portslade Community College is also making a contribution of £30,600 to a new toilet block.

| Directorate: CYPT                        | Approved Budget: £1,840,580 |
|--|-----------------------------|
| Project Title: NDS Modernisation 2007/08 | Revised Budget: £2,040,580  |
| & Varndean School                        | Variation: £200,000         |

This budget will be enhanced by £62,000 from Section 106 funding and a further £108,000 later in the year. Coombe Road Primary School is making a contribution of £30,000 towards fire safety improvement work.

## Estimated slippage of over £50,000 for all Directorates

## Adult Social Care & Housing (HRA)

| Directorate: Adult Social Care & Housing (HRA) | Approved Budget: | £217,500  |
|--|------------------|-----------|
| Project Title: Procurement Strategy            | Revised Budget:  | £154,000  |
|  | Variation:       | (£63,500) |

Due to its complexity the procurement process for the new long term Repairs, Maintenance and Refurbishment Strategic Partnership for Housing Management has taken longer than expected. The commencement date for the contract remains April 2010, however the contract award will now be in summer 2009 and some procurement costs will therefore fall in 2009/10, rather than 20080/9 as initially planned.

#### **Cultural Services**

| Directorate: Cultural Services           | Approved Budget: | £112,000  |
|--|------------------|-----------|
| Project Title: Pavilion Security Control | Revised Budget:  | £25,000   |
|  | Variation:       | (£87,000) |

The Royal Pavilion Security Control scheme was approved by Cabinet on 20<sup>th</sup> November as part of the TBM report. This has not given enough time to complete the contract within this financial year. There has also been delays in receiving advice in respect of contractual issues

### **Children & Young People's Trust**

| Directorate: CYPT                        | Approved Budget: £3,512,770 |  |  |
|--|-----------------------------|--|--|
| Project Title: NDS Modernisation 2007/08 | Revised Budget: £2,991,460  |  |  |
|  | Variation: (£521,310)       |  |  |

Devolved Formula Capital is a financial resource that is devolved to schools by the Local Authority. Schools have the option to accrue the money for a maximum of 3 years. However, accrued funds are normally retained by the Local Authority. The current projected outturn figures represent the amount schools are anticipated to request by the end of the financial year. Should any school projects run faster than anticipated, funding would have to be made available.

## **AUDIT COMMITTEE**

## Agenda Item 79

**Brighton & Hove City Council** 

Subject: Audit & Business Risk Progress Report

Date of Meeting: 24<sup>th</sup> February 2009

Report of: Director of Finance & Resources

Contact Officer: Name: Ian Withers Tel: 29-1323

E-mail: lan.withers@brighton-hove.gov.uk

Wards Affected: All

#### FOR GENERAL RELEASE

### 1. Summary and Policy Context

- 1.1 This report details the outcome of internal audit work completed since the last meeting of the Audit Committee in December 2008. Assurances are provided in accordance with the definitions of Internal Audit Assurance levels.
- 1.2 The report further shows the position regarding the delivery of the Internal Audit Plan for 2008/09.
- 1.3 The Accounts and Audit Regulations 2006 require every local authority to maintain an adequate and effective system of internal audit. Audit & Assurance Services carries out the work to satisfy this legislative requirement and part of its reporting on the outcome is to the Audit Committee.
- 1.4 The terms of reference of the Audit Committee include the requirement to consider the outcomes of work of both internal and external audit.

#### 2. Recommendations

That the Audit Committee notes the contents of this report, in particular the status of internal audit work since the last meeting.

### 3. Background Information

3.1 The audits contained in the Internal Audit Plan 2008/09 are based on an assessment of risk for each system or operational area. The assessment of risk includes elements such as the level of corporate importance, materiality, control/risk environment, service delivery/importance and sensitivity.

- 3.2 The outcome of all audit work is discussed and agreed with the lead service managers. The final reports that include agreed actions to audit recommendations made, are issued to the responsible Director.
- 3.3 The Annual Internal Audit Plan is sufficiently flexible to meet the changing needs and emerging risks of the Council. This is reflected in the level of contingency made for unplanned audit work.

## 4. Progress against the Internal Audit Plan 2008-09

4.1 The progress against the Internal Audit Plan 2008-09 is summarised in table 1 below.

Table 1: Summary of progress against Internal Audit Plan 2008-09

| Audit Stage  | Explanation   | No. of Audits | %   |
|--------------|---|---------------|-----|
| Not Started  | Planned but not started   | 11            | 6%  |
| Planning     | Planning of audit and agreement of Terms of Reference with client                   | 12            | 11% |
| Fieldwork    | In progress (Interviews, documenting, evaluating and testing of risks and controls) | 22            | 20% |
| Draft Report | Draft audit report issued and being agreed with client                              | 19            | 18% |
| Final Report | Final agreed audit issued and audit complete  | 44            | 41% |

- 4.2 The achievement of the Internal Audit Plan 2008-09 is based on the issue of final reports i.e. audits completed. The current projection for completion of the plan by the end of year is 92% against a target of 95%. A substantial number of audits are in progress either at draft report or fieldwork stages..
- 4.3 Although the Internal Audit Plan 2008-09 includes a contingency for unplanned work, the actual to date has substantially exceeded this and impacted on the achievement of our planned work. One example is the Equal Pay Project for which in excess of 100 audit days have so far been used. The outcome of this has been a significant contribution to reducing the financial and reputational risk to the council.
- 4.4 At the beginning of 2008/09 the Internal Audit Team experienced a high vacancy level due to natural career progression of staff and recruitment difficulties due to market demand for auditors.
- 4.5 A proportion of the lost audit days due to unplanned audit work and staff vacancies are being backfilled through procuring audit resources through a framework partnership arrangement.
- 4.6 The Internal Audit Plan 2008-09 is also being reviewed in terms of priorities together with the scope of specific reviews.

## 5. Final Audit Reports Issued

- 5.1 Since the last Audit Committee meeting, twelve audits have been completed to final report stage. Audit reports are issued as final where their contents have been agreed with client management, in particular management actions with responsibility and timescale. The audit is then effectively closed except for the scheduled follow-up review of agreed actions. No major issues have arising from the final audit reports issued.
- 5.2 The twelve final audit reports issued are shown in table 2 below which includes the assurance levels given and number of agreed actions under assigned priority level.

**Table 2: Final Audit Reports Issued** 

| Audit   | Report<br>Status | Assurance<br>Level | Agreed Actions for<br>Improvement and Priority |        |     |
|---|------------------|--------------------|--|--------|-----|
|   |                  |                    | High   | Medium | Low |
| Concessionary Fares Project                   | Final            | Reasonable         | 0  | 2      | 0   |
| Looked After Children (Agency Placements)     | Final            | Substantial        | 0  | 3      | 1   |
| Horsdean Travellers Site                      | Final            | Reasonable         | 0  | 3      | 1   |
| Falmer Academy                                | Final            | Substantial        | 0  | 0      | 0   |
| Treasury Management                           | Final            | Full               | 0  | 0      | 0   |
| Schools Financial Management                  | Final            | Substantial        | 0  | 12     | 3   |
| Constitutional Change                         | Final            | Substantial        | 0  | 0      | 0   |
| Community Stadium                             | Final            | Substantial        | 0  | 0      | 0   |
| Building Cleaning Contract                    | Final            | Reasonable         | 0  | 3      | 3   |
| Budget Management                             | Final            | Substantial        | 0  | 4      | 0   |
| Housing Benefit Administration Costs          | Final            | Substantial        | 0  | 2      | 0   |
| City Parks Procurement and Use of Contractors | Final            | Limited            | 1  | 3      | 0   |

5.3 The statement on the level of assurance on the effectiveness of internal controls and mitigation of risks, for each audit is a best practice requirement. Members should also note that the assurance levels assigned and agreed are subjective and based on materiality and significance. They often therefore have no direct relationship with the number of agreed actions to recommendations made.

There are currently five levels of Internal Audit assurance used, summarised as follows:



There is a sound system of internal control designed to achieve system and service objectives. All major risks have been identified and managed effectively.

Whilst there is basically a sound system of internal control, there are weaknesses that put system objectives at risk.

Controls are in place but there are gaps in the process. There is therefore a need to introduce additional controls.

Weaknesses in the system of control and /or level of compliance are such to put the system objectives at risk.

Control is significantly weak or non existent leaving the system open to high level of risk from abuse, fraud and error

### 6. Advisory Work

6.1 We have continued to be pragmatic in providing professional proactive advice and this element of our work is seen as invaluable by directorates, particularly in areas of change management and service pressures. By taking this proactive approach, often problems and risks can be avoided. Specific areas include Data Security Management, Data Quality, Procurement, Concessionary Fares and Codes of Conduct.

#### 7. Performance of Audit & Assurance Services

7.1 To achieve planned coverage and deliver a high quality service we have well established performance indicators, agreed annually as part of the Internal Strategy and Annual Audit Plan. Table 3 provides members with an overview of the performance of Audit & Assurance Services against the key targets set.

**Table 3: Performance against targets** 

| Performance Indicators   | Target  | Actual  |
|--|---------|---------|
| Effectiveness  |         |         |
| % of agreed recommendations                                      | 98%     | 99%     |
| % implementation of agreed management actions                    | 85%     | 82%     |
| CPA/CAA Use of Resources Score for Internal Control              | Level 4 | Level 3 |
| Efficiency   |         |         |
| % of planned days delivered                                      | 100%    | 71%     |
| % of productive time   | 71%     | 75%     |
| Achievement of Annual Internal Audit Plan                        | 95%     | 41%     |
| % of draft reports issued within 10 days of fieldwork completion | 90%     | 92%     |
| % response by client to draft reports within 15 days             | 90%     | 91%     |
| % of issue of final reports within 10 days of agreement          | 95%     | 96%     |
| Quality of Service   |         |         |
| % of customer satisfaction feedback in very good or good         | 90%     | 96%     |

#### 8. FINANCIAL & OTHER IMPLICATIONS:

Financial Implications:

8.1 The Internal Audit Plan for 2008/09 will be delivered within existing budgetary resources.

Patrick Rice 12<sup>th</sup> February 2009

Legal Implications:

8.2 Regulation 6 of The Accounts & Audit Regulations 2003 (as amended by the Accounts and Audit Regulations (Amendment) (England) Regulations 2006) require the Council to 'maintain an adequate and effective system of internal audit of its accounting records and of its system of internal control in accordance with the proper practices in relation to internal control.

Oliver Dixon 12<sup>th</sup> February 2009

**Equalities Implications:** 

8.3 There are no direct equalities implications arising directly from this report

Sustainability Implications:

8.4 There are no direct sustainability implications arising from this report.

Crime & Disorder Implications:

8.5 There no direct implications for the prevention of crime and disorder arising from this report.

- Risk and Opportunity Management Implications:
- 8.6 The Internal Audit Plan and its outcome is a key part of the Council's risk management process. The internal audit planning methodology is based on risk assessments that include the use of the council's risk registers.
  - Corporate / Citywide Implications:
- 8.7 Robust corporate governance arrangements are essential to the sound management of the City Council and the achievement of its objectives as set out in the Corporate Plan.

### SUPPORTING DOCUMENTATION

## **Background Documents**

- 1. Internal Audit Strategy and Internal Audit Plan 2008/09
- 2. Code of Practice for Internal Audit in Local Government (CIPFA) 2006
- 3. Accounts and Audit Regulations 2003 (Amended 2006)

Document is Restricted

Document is Restricted

Document is Restricted